

Security Class

Holder Account Number

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## Proxy Form – Class A Shares (Multiple Voting) of Bombardier Inc.







Annual General Meeting of shareholders of Bombardier Inc. (Meeting) to be held on Thursday, April 27, 2023 at 10:30 a.m. (Montréal time) online, via webcast at [bombardier.com/en/agm2023](http://bombardier.com/en/agm2023)

### Notes to Proxy

1. As a shareholder, you have the right to appoint some other person of your choice, who need not be a shareholder, to attend and act on your behalf at the Meeting. If you wish to appoint a person other than the persons whose names are printed herein, please insert the name of your chosen proxyholder in the space provided (see reverse). In addition, you must go to <http://www.computershare.com/Bombardier> by 4:00 p.m. (E.T.) on April 25, 2023 and provide Computershare with the required information for your chosen proxyholder so that Computershare may provide the proxyholder with a username via e-mail. This username will allow your proxyholder to login and vote at the Meeting. Without a username, your proxyholder will only be able to login to the Meeting as a guest and will not be able to vote.
2. If the securities are registered in the name of more than one owner (for example, joint ownership, trustees, executors, etc.), then all those registered should sign this form. If you are acting on behalf of a corporation, partnership, trust or another individual, you may require documentation evidencing your power to sign the proxy with signing capacity stated.
3. The form of proxy should be signed in the exact manner as the name appears on the proxy. If the form of proxy is not dated, it will be deemed to bear the date on which it is mailed to the shareholder.
4. The securities represented by this proxy will be voted as directed by you, as a shareholder. However, if such a specification is not made in respect of any matter, this proxy will be voted as recommended by Management.

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**Proxies submitted must be received by 4:00 p.m., Montréal Time, on Tuesday, April 25, 2023.**

 <b>To Vote Using the Telephone</b>	 <b>To Vote Using the Internet</b>	 <b>To Vote by Mail</b>	 <b>To Virtually Attend the Meeting</b>	 <b>To Vote by Fax</b>
<ul style="list-style-type: none"><li>• Call the number listed BELOW from a touch tone telephone.</li></ul> <b>1-866-732-VOTE (8683) Toll Free</b>	<ul style="list-style-type: none"><li>• Go to the following web site: <a href="http://www.investorvote.com">www.investorvote.com</a></li><li>• <b>Smartphone?</b> Scan the QR code to vote now.</li></ul> 	<ul style="list-style-type: none"><li>• Complete, sign and date the reverse hereof.</li><li>• Return this Proxy in the envelope provided.</li></ul>	<ul style="list-style-type: none"><li>• You can attend the meeting virtually by visiting the URL provided on the back of this proxy.</li></ul>	<ul style="list-style-type: none"><li>• Complete, sign and date the reverse hereof.</li><li>• Forward it by fax to 1-866-249-7775 Toll Free for calls within Canada and the U.S.</li><li>• Forward it by fax to 416-263-9524 for calls from other countries.</li></ul>

### VOTE USING THE TELEPHONE OR INTERNET 24 HOURS A DAY 7 DAYS A WEEK!

If you vote by telephone, the Internet or by fax, DO NOT mail back this proxy.

Voting by mail, the Internet or by fax, are the only methods by which a holder may appoint a person as proxyholder other than the Management nominees named on the reverse of this proxy.

To vote by telephone or the Internet, you will need to provide your CONTROL NUMBER listed below.

**CONTROL NUMBER**



# Proxy Form – Class A Shares (Multiple Voting) of Bombardier Inc.

Proxies submitted must be received by Computershare Investor Services Inc. by 4:00 p.m. (Montréal time), on Tuesday, April 25, 2023.

## Appointment of Proxy

The undersigned hereby appoints

Pierre Beaudoin (Chairman of the Board of Directors) or, failing him,  
Éric Martel (President and Chief Executive Officer)

OR

Print the name of the person you  
are appointing if this person is  
someone other than one of the  
identified names.

Note: If completing the appointment box above and your appointee intends on attending online YOU MUST go to <http://www.computershare.com/Bombardier> and provide Computershare with the name and email address of the person you are appointing. Computershare will use this information ONLY to provide the appointee with a user name to gain entry to the online meeting. If the appointee is attending the meeting in person, this step is NOT required.

as his (her) proxyholder to attend, vote and act at the Meeting and at any adjournment thereof, with power of substitution and with the powers which the undersigned could exercise if present, and with authority to vote at the said proxyholder's discretion, except as herein otherwise specified and to vote and act in said proxyholder's discretion with respect to amendments or variations to matters referred to in the Notice of Annual General Meeting of Shareholders and with respect to other matters that may properly come before the Meeting. **Each Class A share (multiple voting) entitles the holder thereof to ten (10) votes and each Class B share (subordinate voting) entitles the holder thereof to one (1) vote, on a ballot.**

VOTING RECOMMENDATIONS ARE INDICATED BY **HIGHLIGHTED** TEXT OVER THE BOXES.

## 1. Election of Directors

	For	Against		For	Against		For	Against		For	Against		For	Against
01. Pierre Beaudoin	<input type="checkbox"/>	<input type="checkbox"/>	04. Rose Damen	<input type="checkbox"/>	<input type="checkbox"/>	07. Diane Giard	<input type="checkbox"/>	<input type="checkbox"/>	10. Douglas R. Oberhelman	<input type="checkbox"/>	<input type="checkbox"/>	13. Antony N. Tyler	<input type="checkbox"/>	<input type="checkbox"/>
02. Joanne Bissonnette	<input type="checkbox"/>	<input type="checkbox"/>	05. Diane Fontaine	<input type="checkbox"/>	<input type="checkbox"/>	08. Anthony R. Graham	<input type="checkbox"/>	<input type="checkbox"/>	11. Melinda Rogers-Hixon	<input type="checkbox"/>	<input type="checkbox"/>			
03. Charles Bombardier	<input type="checkbox"/>	<input type="checkbox"/>	06. Ji-Xun Foo	<input type="checkbox"/>	<input type="checkbox"/>	09. Eric Martel	<input type="checkbox"/>	<input type="checkbox"/>	12. Eric Sprunk	<input type="checkbox"/>	<input type="checkbox"/>			

For

 Withhold

For

Against

2. **Appointment of Independent Auditors** Appointment of Ernst & Young LLP, chartered professional accountants, as independent auditors.

4. **Shareholder proposal 1.** The Board of Directors recommends that shareholders **VOTE AGAINST** the Shareholder proposal 1 set out in Appendix "B" to the Management Proxy Circular.

For

 Against

3. **Advisory Vote on the Remuneration of the Executive Officers of Bombardier Inc.** The Board of Directors recommends that shareholders **VOTE FOR** the approach to executive compensation disclosed in the Management Proxy Circular.

**Authorized Signature(s) - Sign Here - This section must be completed for your instructions to be executed.**

Signature(s)

I/We authorize you to act in accordance with my/our instructions set out above. I/We hereby revoke any proxy previously given with respect to the Meeting. **If no voting instructions are indicated above, this Proxy will be voted as recommended by Management.**

\_\_\_\_\_ Date

**Financial Statements Request** - In accordance with securities regulations, as a shareholder, you may elect annually to receive or not financial statements. Please mark your selection.

### Interim Financial Reports

Mark this box if you want to receive interim financial reports by mail.

Note that you may rather choose to access the above reports at [www.bombardier.com](http://www.bombardier.com) or sign up for electronic delivery at [www.computershare.com/maillinglist](http://www.computershare.com/maillinglist)



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Security Class

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## Proxy Form – Class B Shares (Subordinate Voting) of Bombardier Inc.







Annual General Meeting of shareholders of Bombardier Inc. (Meeting) to be held on Thursday, April 27, 2023 at 10:30 a.m. (Montréal time) online, via webcast at [bombardier.com/en/agm2023](http://bombardier.com/en/agm2023)

### Notes to Proxy

1. As a shareholder, you have the right to appoint some other person of your choice, who need not be a shareholder, to attend and act on your behalf at the Meeting. If you wish to appoint a person other than the persons whose names are printed herein, please insert the name of your chosen proxyholder in the space provided (see reverse). In addition, you must go to <http://www.computershare.com/Bombardier> by 4:00 p.m. (E.T.) on April 25, 2023 and provide Computershare with the required information for your chosen proxyholder so that Computershare may provide the proxyholder with a username via e-mail. This username will allow your proxyholder to login and vote at the Meeting. Without a username, your proxyholder will only be able to login to the Meeting as a guest and will not be able to vote.
2. If the securities are registered in the name of more than one owner (for example, joint ownership, trustees, executors, etc.), then all those registered should sign this form. If you are acting on behalf of a corporation, partnership, trust or another individual, you may require documentation evidencing your power to sign the proxy with signing capacity stated.
3. The form of proxy should be signed in the exact manner as the name appears on the proxy. If the form of proxy is not dated, it will be deemed to bear the date on which it is mailed to the shareholder.
4. The securities represented by this proxy will be voted as directed by you, as a shareholder. However, if such a specification is not made in respect of any matter, this proxy will be voted as recommended by Management.

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**Proxies submitted must be received by 4:00 p.m., Montréal Time, on Tuesday, April 25, 2023.**

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<ul style="list-style-type: none"><li>• Call the number listed BELOW from a touch tone telephone.</li></ul> <p><b>1-866-732-VOTE (8683) Toll Free</b></p>	<ul style="list-style-type: none"><li>• Go to the following web site: <a href="http://www.investorvote.com">www.investorvote.com</a></li><li>• <b>Smartphone?</b> Scan the QR code to vote now.</li></ul> 	<ul style="list-style-type: none"><li>• Complete, sign and date the reverse hereof.</li><li>• Return this Proxy in the envelope provided.</li></ul>	<ul style="list-style-type: none"><li>• You can attend the meeting virtually by visiting the URL provided on the back of this proxy.</li></ul>	<ul style="list-style-type: none"><li>• Complete, sign and date the reverse hereof.</li><li>• Forward it by fax to 1-866-249-7775 Toll Free for calls within Canada and the U.S.</li><li>• Forward it by fax to 416-263-9524 for calls from other countries.</li></ul>

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To vote by telephone or the Internet, you will need to provide your CONTROL NUMBER listed below.

**CONTROL NUMBER**



# Proxy Form – Class B Shares (Subordinate Voting) of Bombardier Inc.

Proxies submitted must be received by Computershare Investor Services Inc. by 4:00 p.m. (Montréal time), on Tuesday, April 25, 2023.

## Appointment of Proxy

The undersigned hereby appoints

Pierre Beaudoin (Chairman of the Board of Directors) or, failing him,  
Éric Martel (President and Chief Executive Officer)

OR

Print the name of the person you  
are appointing if this person is  
someone other than one of the  
identified names.

Note: If completing the appointment box above and your appointee intends on attending online YOU MUST go to <http://www.computershare.com/Bombardier> and provide Computershare with the name and email address of the person you are appointing. Computershare will use this information ONLY to provide the appointee with a user name to gain entry to the online meeting. If the appointee is attending the meeting in person, this step is NOT required.

as his (her) proxyholder to attend, vote and act at the Meeting and at any adjournment thereof, with power of substitution and with the powers which the undersigned could exercise if present, and with authority to vote at the said proxyholder's discretion, except as herein otherwise specified and to vote and act in said proxyholder's discretion with respect to amendments or variations to matters referred to in the Notice of Annual General Meeting of Shareholders and with respect to other matters that may properly come before the Meeting. **Each Class A share (multiple voting) entitles the holder thereof to ten (10) votes and each Class B share (subordinate voting) entitles the holder thereof to one (1) vote, on a ballot.**

VOTING RECOMMENDATIONS ARE INDICATED BY **HIGHLIGHTED** TEXT OVER THE BOXES.

## 1. Election of Directors

	For	Against		For	Against		For	Against		For	Against		For	Against
01. Pierre Beaudoin	<input type="checkbox"/>	<input type="checkbox"/>	04. Rose Damen	<input type="checkbox"/>	<input type="checkbox"/>	07. Diane Giard	<input type="checkbox"/>	<input type="checkbox"/>	10. Douglas R. Oberhelman	<input type="checkbox"/>	<input type="checkbox"/>	13. Antony N. Tyler	<input type="checkbox"/>	<input type="checkbox"/>
02. Joanne Bissonnette	<input type="checkbox"/>	<input type="checkbox"/>	05. Diane Fontaine	<input type="checkbox"/>	<input type="checkbox"/>	08. Anthony R. Graham	<input type="checkbox"/>	<input type="checkbox"/>	11. Melinda Rogers-Hixon	<input type="checkbox"/>	<input type="checkbox"/>			
03. Charles Bombardier	<input type="checkbox"/>	<input type="checkbox"/>	06. Ji-Xun Foo	<input type="checkbox"/>	<input type="checkbox"/>	09. Eric Martel	<input type="checkbox"/>	<input type="checkbox"/>	12. Eric Sprunk	<input type="checkbox"/>	<input type="checkbox"/>			

For

Withhold

For

Against

2. **Appointment of Independent Auditors** Appointment of Ernst & Young LLP, chartered professional accountants, as independent auditors.

4. **Shareholder proposal 1.** The Board of Directors recommends that shareholders **VOTE AGAINST** the Shareholder proposal 1 set out in Appendix "B" to the Management Proxy Circular.

For

Against

3. **Advisory Vote on the Remuneration of the Executive Officers of Bombardier Inc.** The Board of Directors recommends that shareholders **VOTE FOR** the approach to executive compensation disclosed in the Management Proxy Circular.

**Authorized Signature(s) - Sign Here - This section must be completed for your instructions to be executed.**

Signature(s)

I/We authorize you to act in accordance with my/our instructions set out above. I/We hereby revoke any proxy previously given with respect to the Meeting. **If no voting instructions are indicated above, this Proxy will be voted as recommended by Management.**

Date

**Financial Statements Request** - In accordance with securities regulations, as a shareholder, you may elect annually to receive or not financial statements. Please mark your selection.

### Interim Financial Reports

Mark this box if you want to receive interim financial reports by mail.

Note that you may rather choose to access the above reports at [www.bombardier.com](http://www.bombardier.com) or sign up for electronic delivery at [www.computershare.com/maillinglist](http://www.computershare.com/maillinglist)

**B B D Q**

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A R 6

