**BOMBARDIER** 



# SECOND QUARTERLY REPORT

Three-month period ended July 31, 2009

The following table shows the abbreviations used in this report.

Term	Description	Term	Description
AcSB	Accounting Standards Board	EPS	Earnings (losses) per share attributable to the
AFS	Available for sale		shareholders of Bombardier Inc.
AOCI	Accumulated other comprehensive income	GAAP	Generally accepted accounting principles
BA	Bombardier Aerospace	HFT	Held for trading
BT	Bombardier Transportation	IASB	International Accounting Standards Board
CTA	Cumulative translation adjustment	IFRS	International Financial Reporting Standards
DSU	Deferred share unit	L&R	Loans and receivables
EBIT	Earnings before financing income, financing	MD&A	Management's discussion and analysis
	expense and income taxes	OCI	Other comprehensive income
EBITDA	Earnings before financing income, financing	PSU	Performance share unit
	expense, income taxes and depreciation and	R&D	Research and development
	amortization	RVG	Residual value guarantee
EBT	Earnings before income taxes	SG&A	Selling, general and administrative
	-	VIE	Variable interest entity

# MANAGEMENT'S DISCUSSION AND ANALYSIS

All amounts in this report are expressed in U.S. dollars and all amounts in the tables of this report are in millions of U.S. dollars, unless otherwise indicated.

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# **OVERVIEW**

# HIGHLIGHTS

- Revenues of \$4.9 billion, a level of revenues in line with the same period last fiscal year.
- EBIT of \$313 million, or 6.3% of revenues, compared to \$371 million, or 7.5%, for the same period last fiscal year.
- Net income of \$202 million (diluted EPS of \$0.11), compared to \$259 million (diluted EPS of \$0.14) for the same period last fiscal year.
- Free cash flow of \$18 million, compared to \$99 million for the same period last fiscal year.
- Cash position of \$2.8 billion as at July 31, 2009, compared to \$3.5 billion as at January 31, 2009.
- Order backlog of \$47.5 billion as at July 31, 2009, compared to \$48.2 billion as at January 31, 2009.
- Execution of a \$500-million two-year unsecured revolving credit facility.

This MD&A is the responsibility of management and has been reviewed and approved by the Board of Directors. This MD&A has been prepared in accordance with the requirements of the Canadian Securities Administrators. The data presented in this MD&A is structured by manufacturing segment: BA and BT, and then by market segment, which is reflective of our organizational structure. Some financial measures used in this MD&A are not in accordance with Canadian GAAP. See the Non-GAAP financial measures section hereafter for reconciliation to the most comparable Canadian GAAP measures.

## Materiality for disclosures

We determine if information is material based on whether we believe a reasonable investor's decision to buy, sell or hold our securities would likely be influenced or changed if the information were omitted or misstated.

# FORWARD-LOOKING STATEMENTS

This MD&A includes forward-looking statements. Forward-looking statements generally can be identified by the use of forward-looking terminology such as "may", "will", "expect", "intend", "anticipate", "plan", "foresee", "believe" or "continue", the negative of these terms, variations of them or similar terminology. By their nature, forward-looking statements require us to make assumptions and are subject to important known and unknown risks and uncertainties, which may cause our actual results in future periods to differ materially from forecasted results. While we consider our assumptions to be reasonable and appropriate based on information currently available, there is a risk that they may not be accurate. For additional information with respect to the assumptions underlying the forward-looking statements made in this MD&A, refer to the respective Forward-looking statements sections in BA and BT in the MD&A of the Corporation's annual report for fiscal year 2009.

Certain factors that could cause actual results to differ materially from those anticipated in the forward-looking statements include risks associated with general economic conditions, risks associated with our business environment (such as risks associated with the airline industry's financial condition), operational risks (such as risks involved in developing new products and services, risks in doing business with partners, risks relating to product performance warranty and casualty claim losses, to regulatory and legal proceedings, to environmental and health and safety, to our dependence on certain customers and suppliers, to human resources, to fixed-price commitments and to production and project execution), financing risks (such as risks relating to liquidity and access to capital markets, to the terms of certain restrictive debt covenants, to financing support provided on behalf of certain customers and to reliance on government support) and market risks (such as risks relating to foreign currency fluctuations, to changing interest rates and commodity prices risks). For more details, see the Risks and uncertainties section in Other in the MD&A of the Corporation's annual report for fiscal year 2009. Readers are cautioned that the foregoing list of factors that may affect future growth, results and performance is not exhaustive and undue reliance should not be placed on forward-looking statements. The forward-looking statements set forth herein reflect our expectations as at the date of this MD&A and are subject to change after such date. Unless otherwise required by applicable securities laws, the Corporation expressly disclaims any intention, and assumes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

# **CURRENT MARKET ENVIRONMENT**

According to the International Monetary Fund, the recovery from the deepest recession in 60 years has started, but the difficult economic situation will continue to affect both supply and demand. Our results for the first half of fiscal year 2010 have been impacted by this recession, mainly at BA, and both groups continue to look for ways to reduce overall costs in their operations and improve their working capital.

The aerospace industry continues to experience challenging conditions, which adds pressure on production schedules and operating margins. As a result, BA decided to reduce its production rates for all business jets in the first quarter of fiscal year 2010, and to do the same for all regional jets later in fiscal year 2010. BA continues to closely monitor its exposure to significant reductions in aircraft orders, as well as cancellations and deferrals of existing orders. In the near term, BA's revenues, EBIT margin and free cash flow will be negatively impacted by the recession. To mitigate the impact, BA remains focused on flawless execution, cost-reduction programs and operational improvements. While the economic uncertainty remains, we are starting to see stabilization in the key indicators of the health of the business aircraft market (primarily fleet utilization and pre-owned aircraft available for sale). However, the business aircraft industry has historically experienced a lag between the time the economy recovers and the time it positively impacts revenues. For the commercial aircraft industry, passenger traffic and airline profitability remain a concern, which has led to a significant reduction in order activity.

For the rail industry, the fundamentals remain strong, although it is not immune from the recession. BT continued to increase its revenues (in currency of origin) and EBIT margin in the first half of fiscal year 2010 compared to the same period last fiscal year. In the short term, the demand for rail transportation will depend on the timely realization of planned tenders, some of which may be delayed or cancelled, especially in the freight market. While the economic uncertainty remains and affects BT as some customers are postponing projects for financing reasons, the order activity in rolling stock remains strong and the Asian market is showing substantial business opportunities. BT is well positioned to capitalize on these future growth opportunities.

# **CONSOLIDATED ANALYSIS OF RESULTS**

#### Analysis of results

	Three-month periods ended July 31 <sup>(1)</sup>			Six-month pe ended J				
		2009	nueu .	2008 <sup>(2)</sup>		2009	lueu .	2008 <sup>(2)</sup>
Revenues	\$	4,946	\$	4,932	\$	9,417	\$	9,721
Cost of sales	Ψ	4,155	Ψ	3,996	Ψ	7,888	Ψ	7,942
Margin		791		936		1,529		1,779
Selling, general and administrative		362		404		708		769
Research and development		29		47		49		87
Other income		(36)		(23)		(19)		(49)
EBITDA		436		508		791		972
Amortization		123		137		243		277
EBIT		313		371		548		695
Financing income		(23)		(82)		(58)		(143)
Financing expense		72		118		140		200
EBT		264		335		466		638
Income taxes		62		76		106		150
Net income	\$	202	\$	259	\$	360	\$	488
Attributable to:								
Shareholders of Bombardier Inc.		198		251		354		477
Non-controlling interests		4		8		6		11
EPS (in dollars)								
Basic		0.11		0.14		0.20		0.27
Diluted		0.11		0.14		0.20		0.26
Free cash flow	\$	18	\$	99	\$	(799)	\$	659

(1) Effective February 1, 2009, we elected to early adopt Section 1602 "Non-controlling interests" (see the Accounting and reporting developments section in Other for further details). Comparative figures include a reclassification of non-controlling interests of \$8 million for the three-month period and \$11 million for the six-month period from other income to net income attributable to non-controlling interests.

(2) Restated following a change in accounting policy related to a new accounting principle on fair value measurements (see the Accounting and reporting developments section in Other for further details).

#### Selected financial information

	July 3 <sup>,</sup>	1, 2009	January 3	31, 2009
Order backlog (in billions of dollars)	\$	47.5	\$	48.2
Cash and cash equivalents	\$	2,804	\$	3,470

#### **Revenues and EBIT margin**

	Three-month periods ended July 31							Six-month periods ended July 31		
				Increase					Increase	
	2009		2008	(decrease)	2009			2008	(decrease)	
Revenues										
BA	\$ 2,399	\$	2,516	(5%)	\$	4,618	\$	4,896	(6%)	
BT	\$ 2,547	\$	2,416	5%	\$	4,799	\$	4,825	(1%)	
Consolidated	\$ 4,946	\$	4,932	-	\$	9,417	\$	9,721	(3%)	
EBIT margin			Pei	rcentage points				Pe	rcentage points	
BA	6.4%		9.7%	(3.3)		5.7%		9.2%	(3.5)	
BT	6.2%		5.3%	0.9	5.9%			5.1%	0.8	
Consolidated	6.3%		7.5%	(1.2)	5.8%			7.1%	(1.3)	

A detailed analysis of results is provided in the Analysis of results sections in BA and BT.

#### Net financing expense

Net financing expense amounted to \$49 million and \$82 million for the three- and six-month periods ended July 31, 2009, compared to \$36 million and \$57 million for the same periods last fiscal year. The \$13-million and \$25-million increases are mainly due to:

- lower interest income on cash and cash equivalents (\$40 million for the three-month period, \$65 million for the six-month period), consistent with a lower average level of cash on hand and lower variable interest rates; and
- lower interest income on invested collateral (\$12 million for the three-month period, \$20 million for the six-month period), consistent with the lower level of invested collateral required under the new BT and BA letter of credit facilities and lower variable interest rates.

Partially offset by:

- lower interest expense on long-term debt, after the effect of hedges (\$24 million for the three-month period, \$48 million for the six-month period), consistent with the lower level of long-term debt and lower variable interest rates; and
- positive variations in fair value of financial instruments (\$22 million for the three- and six-month periods).

#### Income taxes

The effective income tax rate was 23.5% and 22.7% respectively for the three- and six-month periods ended July 31, 2009, compared to the statutory income tax rate of 31.5%. The lower effective tax rates are mainly due to the positive impact of the recognition of tax benefits related to operating losses and temporary differences.

The effective income tax rate was 22.7% and 23.5% respectively for the three- and six-month periods ended July 31, 2008, compared to the statutory income tax rate of 31.5%. The lower effective tax rates were mainly due to the positive impact of the recognition of tax benefits related to operating losses and temporary differences, as well as to the lower effective income tax rates of foreign investees, partially offset by permanent differences.

# LIQUIDITY AND CAPITAL RESOURCES

The difficult economic conditions had a negative impact on our liquidity, especially during the first quarter of fiscal year 2010. While the economic uncertainty remains, we are seeing positive trends and both BA and BT have improved their free cash flow in the second quarter of fiscal year 2010 compared to the first quarter. BA's free cash flow should continue to gradually recover as we realign our production and supply chain material inflow with demand and as we sell aircraft in our finished product inventories. BT's lower free cash flow in the first quarter was mostly related to the timing of new orders and the ramp-up in production, and the situation on new orders has stabilized in the second quarter. A detailed analysis of free cash flow is provided in the Analysis of results sections in BA and BT. We continue to monitor market conditions for opportunities to generate cash flows and to ensure strict control of discretionary expenditures to limit our cash outflows.

#### Reconciliation of free cash flow to cash flow from operating activities

	Three-month periods ended July 31			Six-month periods ended July 31				
		2009		2008		2009		2008
Segmented free cash flow								
ВА	\$	(10)	\$	100	\$	(540)	\$	390
BT		149		105		(111)		363
Segmented free cash flow		139		205		(651)		753
Income taxes and net financing expense <sup>(1)</sup>		(121)		(106)		(148)		(94)
Free cash flow		18		99		(799)		659
Add back: Net additions to property, plant and equipment and								
intangible assets		155		105		309		186
Cash flow from operating activities	\$	173	\$	204	\$	(490)	\$	845

<sup>(1)</sup> Income taxes and net financing expense are not allocated to segments.

#### Variation in cash and cash equivalents

		nth periods ded July 31	Six-month periods ended July 31		
	2009	2008	2009	2008	
Balance as at beginning of period	\$ 2,687	\$ 4,295	\$ 3,470	\$ 3,602	
Effect of exchange rate changes on cash and cash equivalents	202	2	245	210	
Invested collateral	81	-	81	-	
Free cash flow	18	99	(799)	659	
Dividends paid	(80)	(50)	(85)	(58)	
Purchase of Class B shares held in trust under the PSU plan	(21)	(53)	(21)	(53)	
Repayments of long-term debt	(2)	(3)	(4)	(63)	
Other	(81)	(13)	(83)	(20)	
Balance as at end of period	\$ 2,804	\$ 4,277	\$ 2,804	\$ 4,277	

We consider that our cash balance of \$2.8 billion as at July 31, 2009 combined with our expected free cash flow will enable the development of new products to enhance our competitiveness and support our growth when demand returns, will enable the payment of dividends if and when declared by the Board of Directors, and will allow us to meet all other expected financial requirements in the near term.

# **Credit facilities**

## Letter of credit facilities

	Amount mmitted	Letters of credit Amount issued available			Maturity (fiscal year)	
July 31, 2009 BT facility BA facility PSG facility	\$ 5,354 <sup>(1)</sup> 600 600	\$	4,575 384 330	\$	779 216 270	2014 <sup>(2)</sup> 2012 2010 <sup>(3)</sup>
	\$ 6,554	\$	5,289	\$	1,265	
January 31, 2009						
BT facility	\$ 4,801 <sup>(1)</sup>	\$	4,446	\$	355	2014 <sup>(2)</sup>
Previous BA facility	840		655		185	2012 <sup>(4)</sup>
PSG facility	250		30		220	2010 <sup>(3)</sup>
	\$ 5,891	\$	5,131	\$	760	

## <sup>(1)</sup> €3,750 million.

<sup>(2)</sup> In December 2011, the committed amount will be reduced to the notional amount of letters of credit outstanding at that time and will amortize thereafter as the outstanding letters of credit mature up to December 2013.

<sup>(3)</sup> The performance security guarantee facility ("PSG facility") is renewed and extended annually if mutually agreed. In December 2009, if the facility is not extended, the letters of credit issued under this facility will amortize over their maturity.

<sup>(4)</sup> In December 2009, the committed amount will be reduced to the notional amount of letters of credit outstanding at that time and will amortize thereafter as the outstanding letters of credit mature up to December 2011.

On June 30, 2009, a \$600-million facility agreement was signed with a syndicate of first-quality financial institutions, mainly North America-based, available for the issuance of letters of credit to support BA's operations as well as the general needs of the Corporation excluding BT, in replacement of the previous BA facility.

Under the BA and BT facilities, we must maintain certain financial covenants, including a requirement to maintain a minimum BT liquidity of €600 million at the end of each calendar quarter and a requirement to maintain a minimum BA liquidity of \$500 million at the end of each fiscal quarter. In addition, we must maintain €446 million (\$637 million) of invested collateral under the BT facility and \$121 million under the BA facility. These conditions were all met as at July 31, 2009.

In addition to the outstanding letters of credit shown in the above table, letters of credit of \$345 million were outstanding under various bilateral agreements as at July 31, 2009 (\$257 million as at January 31, 2009). One of these agreements is a €105-million (\$150-million) revolving facility, of which \$105 million was drawn as at July 31, 2009 (\$73 million as at January 31, 2009).

# **Revolving credit facility**

On September 1, 2009, our Board of Directors approved a \$500-million two-year unsecured revolving credit facility with a syndicate of commercial banks and other institutions. The facility will become effective after the completion of conditions customary for facilities of this nature, which are expected to be satisfied on September 2, 2009. This facility will be available for the general working capital needs of the Corporation.

# Other facilities

In the normal course of its business, BT has set up factoring facilities in Europe to which it can sell, without recourse, qualifying trade receivables. Trade receivables of \$232 million were outstanding under such facilities as at July 31, 2009, of which \$195 million were sold during the three-month period ended July 31, 2009. In addition, BA has set up off-balance sheet sale and leaseback facilities to which it can sell pre-owned business aircraft. An amount of \$103 million was outstanding under such facilities as at July 31, 2009, of which \$53 million was added during the three-month period ended July 31, 2009.

# **CAPITAL STRUCTURE**

We analyze our capital structure using global leverage metrics, which are based on a broad economic view of the Corporation, taking into consideration in the definition of adjusted debt the total pension deficit (including the off-balance sheet portion) and the net present value of operating lease obligations.

These global leverage metrics do not represent the calculations required for bank covenants. For compliance purposes, we regularly monitor bank covenants to ensure that they are all consistently met. However, our focus is more on the global leverage metrics, as they represent the key metrics used to analyze our capital structure.

## **Global leverage metrics**<sup>(1)</sup>

	Target <sup>(2)</sup>	July	31, 2009	January	31, 2009
Interest coverage					
Adjusted EBIT		\$	1,469	\$	1,535
Adjusted net interest		\$	350	\$	244
Adjusted EBIT to adjusted net interest ratio	Greater than 5.0		4.2		6.3
Financial leverage					
Adjusted debt		\$	6,365	\$	5,841
Adjusted EBITDA		\$	2,033	\$	2,129
Adjusted debt to adjusted EBITDA ratio	Lower than 2.5		3.1		2.7
Capitalization					
Adjusted debt		\$	6,365	\$	5,841
Adjusted total capitalization		\$	9,892	\$	8,906
Adjusted debt to adjusted total capitalization ratio	Lower than 55%		64%		66%

<sup>(1)</sup> Refer to the Non-GAAP financial measures section hereafter for definitions and reconciliations to the most comparable Canadian GAAP measures.

<sup>(2)</sup> See Forward-looking statements section in Overview.

The current economic situation creates volatility, which affects our performance as reflected in our global leverage metrics. This volatility is expected to continue until economic conditions stabilize. Upon return to normal credit and economic conditions, we remain committed to improving our capital structure by deleveraging our balance sheet, and reaching the global leverage metrics targets set.

Overall, only one of our three metrics has improved since January 31, 2009, as a result of a combination of numerous factors:

- Adjusted EBIT and adjusted EBITDA have decreased by \$66 million and \$96 million respectively due to lower BA profitability following the impact of the recession on the aerospace industry.
- Adjusted net interest has increased by \$106 million due to higher net financing expense, mainly due to a lower average level of cash on hand, the higher pension deficit and a higher average credit spread for our credit rating.
- Adjusted debt has increased by \$524 million, mainly due to higher long-term debt and pension deficit resulting from the foreign exchange impact. The pension deficit has increased from \$1.5 billion as at December 31, 2008 (year-end measurement date) to an estimated \$1.8 billion as at June 30, 2009 (second quarter measurement date), and \$213 million of this \$226-million increase is due to the foreign exchange impact.
- Adjusted total capitalization has increased by \$985 million, mainly as a result of the increase in adjusted debt described above (\$524 million), net income of the period (\$360 million) and a positive CTA impact (\$177 million), partially offset by dividends declared (\$85 million).

# **FINANCIAL POSITION**

			Increase	(decrease)	
			Foreign	Variance excluding	
	July 31 2009	January 31 2009	Foreign exchange impact	foreign exchange	Explanation of variances other than foreign exchange impact
Cash and cash					See the previous Variation in cash and cash equivalents table for
equivalents	\$ 2,804	\$ 3,470	\$ 245	\$ (911)	details.
Invested collateral	760	777	64	(81)	(\$81 million): Release of a portion of the existing collateral used to secure our obligations under the BA facility following its renegotiation.
Receivables	1,878	1,981	105	(208)	(\$143 million): Lower level of receivables in BT.
Aircraft financing	434	418	5	11	No significant variance.
Gross inventories Advances and	10,510	8,830	711	969	\$916 million: Increase in long-term contract inventories, as a result of the ramp up in production at BT.
progress billings related to long-term contract costs	(6,275)	(5,380)	704	191	\$191 million: Increased activities at BT.
Advances on aerospace	(0.500)			(100)	
programs Property, plant	(2,588)	(2,991)	-	(403)	Mainly resulting from a negative net order intake for business aircraft. (\$78 million): Amortization
and equipment	1,623	1,568	109	(54)	(\$21 million): Disposals \$79 million: Additions
Intangible assets	1,566	1,399	23	144	\$252 million: Additions (\$160 million): Amortization
Fractional ownership - deferred costs - deferred revenues	335 (446)	444 (573)		(109) (127)	Decline in fractional aircraft shares sold to external customers as a result of the current economic environment.
Deferred income tax asset	1,091	1,216	49	(174)	(\$178 million): Deferred income tax recorded on derivative financial instruments that were in aggregate in an asset position as at July 31, 2009 compared to a liability position as at January 31, 2009.
Accrued benefit - assets - liabilities	1,011 ( <u>1.088</u> ) (77)	926 ( <u>992</u> ) (66)	<u>12</u> 12	(1)	No significant variance.
Derivative financial instruments - assets	541	626			Strengthening of the pound sterling and Canadian dollar against
- liabilities	( <u>456</u> ) 85	( <u>1,194</u> ) (568)	( <u>3</u> ) 3	650	the U.S. dollar. Expiration of out-of-the-money foreign exchange derivatives.
Goodwill	2,298	2,010	288	-	No variance.
Other assets	1,135	949	45	141	<ul> <li>\$149 million: Increase in investment in VIEs, following the elimination of the \$150-million prepayment under an exchange agreement, amount that was subsequently invested in a VIE.</li> <li>\$94 million: Increase in investment in securities.</li> <li>(\$150 million): Elimination of the prepayment under an exchange agreement.</li> </ul>
Accounts payable and accrued liabilities	(7,430)	(6,922)	466	42	\$238 million: Higher level of accounts payable and accrued liabilities in BT as a result of the ramp-up in production. (\$248 million): Lower level of accounts payable and accrued liabilities in BA, mainly due to the reduction in business aircraft production rates.
Long-term debt	(4,210)	(3,952)	257	1	No significant variance.
Shareholders' equity	(3,493)	(2,610)	n/a	883	<ul> <li>\$420 million: Positive impact of cash flow hedges measured at fair value.</li> <li>\$360 million: Net income.</li> <li>\$171 million: Positive CTA impact resulting from the recent strengthening of the pound sterling, Canadian dollar and euro against the U.S. dollar.</li> <li>(\$85 million): Dividends declared.</li> </ul>

n/a: Not applicable.

# NON-GAAP FINANCIAL MEASURES

Non CAAP financial massures

This MD&A is based on reported earnings in accordance with Canadian GAAP and on the following non-GAAP financial measures:

Non-GAAP financial measur	es
EBITDA	Earnings before financing income, financing expense, income taxes and depreciation and amortization.
Free cash flow	Cash flows from operating activities less net additions to property, plant and equipment and intangible assets.
Capital structure	
Adjusted debt	Long-term debt plus the total pension deficit (including the off-balance sheet portion) and the net present value of operating lease obligations.
Adjusted EBIT	EBIT plus adjustment for operating leases and pension deficit.
Adjusted EBITDA	EBITDA plus amortization adjustment for operating leases and adjustment for operating leases and pension deficit.
Adjusted net interest	Financing income and financing expense plus adjustment for operating leases and pension deficit.
Adjusted total capitalization	Adjusted debt plus shareholders' equity less amount in AOCI relating to cash flow hedges.

We believe that a significant number of users of our MD&A analyze our results based on these performance measures. These non-GAAP measures are mainly derived from the interim consolidated financial statements, but

do not have a standardized meaning prescribed by Canadian GAAP; therefore, others using these terms may calculate them differently.

A reconciliation to the most comparable GAAP financial measures is provided in the table hereafter except for the following reconciliations:

- EBITDA to EBIT see the respective Results of operations table in BA and BT; and
- free cash flow to cash flows from operating activities see the Reconciliation of free cash flow to cash flow from operating activities table before.

#### Reconciliation of adjusted debt to long-term debt

	July 31, 2009	January 31, 2009
Long-term debt	\$ 4,210	\$ 3,952
Pension deficit	1,769 <sup>(1)</sup>	1,543
Operating lease obligations <sup>(2)</sup>	386	346
Adjusted debt	\$ 6,365	\$ 5,841

<sup>(1)</sup> Represents the estimated pension deficit as at June 30, 2009 (second quarter measurement date).

<sup>(2)</sup> Discounted using the average five-year U.S. Treasury notes plus the average credit spread, given our credit rating, for the corresponding periods.

#### Reconciliation of adjusted EBITDA and adjusted EBIT to EBIT

	Four-quarter trailing periods ended		
	July 31, 2009	January 31, 2009 <sup>(1)</sup>	
EBIT	\$ 1,282	\$ 1,429	
Adjustment for operating leases and pension deficit <sup>(2)</sup>	187	106	
Adjusted EBIT	1,469	1,535	
Amortization adjustment for operating leases <sup>(3)</sup>	43	39	
Amortization	521	555	
Adjusted EBITDA	\$ 2,033	\$ 2,129	

<sup>(1)</sup> Following the adoption of Section 1602 "Non-controlling interests" (see Accounting and reporting developments section in Other for further details), EBIT, adjusted EBIT and adjusted EBITDA now include the income attributable to non-controlling interests. The January 31, 2009 figures have been restated accordingly.

(2) Represents the interest cost of a debt equivalent to the amount included in adjusted debt for these two items, bearing interest at the average five-year U.S. swap rate plus the average credit default swap spread for the related twelve months, given our credit rating for the corresponding periods.

(3) Represents a straight-line amortization of the amount included in adjusted debt for operating leases, based on a nine-year amortization period.

## Reconciliation of adjusted net interest to financing income and financing expense

	Four-c	uarter trailing periods ended
	July 31, 2009	January 31, 2009
Financing income and financing expense	\$ 163	\$ 138
Adjustment for operating leases and pension deficit <sup>(1)</sup>	187	106
Adjusted net interest	\$ 350	\$ 244

<sup>(1)</sup> Represents the interest cost on a debt equivalent to the amount included in adjusted debt for these two items, bearing interest at the average five-year U.S. swap rate plus the average credit default swap spread for the related twelve months, given our credit rating for the corresponding periods.

#### Reconciliation of adjusted total capitalization to shareholders' equity

July 31, 2009	January 31, 2009
\$ 3,493	\$ 2,610
34	455
6,365	5,841
\$ 9,892	\$ 8,906
	\$ 3,493 34 6,365

<sup>(1)</sup> Following the adoption of Section 1602 "Non-controlling interests" (see Accounting and reporting developments section in Other for further details), shareholders' equity now includes non-controlling interests. The January 31, 2009 figure has been restated accordingly.

# AEROSPACE

# HIGHLIGHTS

- Revenues of \$2.4 billion, compared to \$2.5 billion for the same period last fiscal year.
- EBIT of \$154 million, or 6.4% of revenues, compared to \$243 million, or 9.7%, for the same period last fiscal year.
- Free cash flow usage of \$10 million, compared to a free cash flow of \$100 million for the same period last fiscal year.
- 80 aircraft deliveries, compared to 89 for the same period last fiscal year.
- Negative 38 aircraft net orders, compared to 175 net orders for the same period last fiscal year.
- Order backlog of \$19.6 billion as at July 31, 2009, compared to \$23.5 billion as at January 31, 2009.

# **ANALYSIS OF RESULTS**

#### **Results of operations**

		Three-month periods ended July 31		nth periods ded July 31
		<b>2009</b> 2008 <sup>(1)</sup>		2008 <sup>(1)</sup>
Revenues			2009	
Manufacturing:				
Business aircraft	\$ 1,166	\$ 1,433	\$ 2,225	\$ 2,620
Commercial aircraft	588	476	1,227	1,028
Other	137	140	302	288
Total manufacturing revenues	1,891	2,049	3,754	3,936
Services <sup>(2)</sup>	344	424	673	844
Other <sup>(3)</sup>	164	43	191	116
Total revenues	2,399	2,516	4,618	4,896
Cost of sales	2,045	1,968	3,908	3,863
Margin	354	548	710	1,033
Selling, general and administrative	147	184	301	348
Research and development	(4)	16	(14)	30
Other income <sup>(4)</sup>	(36)	-	(28)	(4)
EBITDA	247	348	451	659
Amortization	93	105	187	210
EBIT	\$ 154	\$ 243	\$ 264	\$ 449
(as a percentage of total revenues)				
Margin	14.8%	21.8%	15.4%	21.1%
EBITDA	10.3%	13.8%	9.8%	13.5%
EBIT	6.4%	9.7%	5.7%	9.2%

<sup>(1)</sup> Restated following a change in accounting policy related to a new accounting principle on fair value measurements (see the Accounting and reporting developments section in Other for further details).

(2) Includes revenues from parts logistics, aircraft fractional ownership and hourly flight entitlement programs' service activities, product support activities (including aircraft maintenance and commercial training) and Military Aviation Training ("MAT").

<sup>(3)</sup> Includes mainly sales of pre-owned aircraft.

(4) Includes net loss (gain) on certain financial instruments, foreign exchange losses (gains), severance and other involuntary termination costs (including changes in estimates), settlement of claims and losses (gains) related to disposals of businesses, property, plant and equipment and intangible assets.

### **Total aircraft deliveries**

	Three-montl ende	n periods d July 31	Six-month periods ended July 3 <sup>⁄</sup>	
(in units)	2009	2008	2009	2008
Business aircraft				
Excluding those of the fractional ownership program	51	64	93	115
Fractional ownership program <sup>(1)</sup>	-	2	1	9
	51	66	94	124
Commercial aircraft	28	23	59	51
Amphibious aircraft	1	-	2	1
	80	89	155	176

<sup>(1)</sup> An aircraft delivery is included in the above table when the equivalent of 100% of the fractional shares of an aircraft model has been sold to external customers through *Flexjet*.

## Manufacturing revenues

The \$158-million and \$182-million decreases for the three- and six-month periods are mainly due to:

 lower deliveries and selling prices for business aircraft, partially offset by a higher percentage of wide-body aircraft deliveries (net variance of \$267 million for the three-month period and \$395 million for the six-month period).

Partially offset by:

• higher deliveries and selling prices for commercial aircraft and the sale of an additional amphibious aircraft (\$138 million for the three-month period, \$225 million for the six-month period).

## Services revenues

The \$80-million decrease for the three-month period is mainly due to:

- lower fractional share and hourly flight entitlement programs' service activities resulting from fewer hours flown by customers (\$58 million); and
- lower product support activities mainly related to amphibious aircraft (\$23 million).

The \$171-million decrease for the six-month period is mainly due to:

- lower fractional share and hourly flight entitlement programs' service activities resulting from fewer hours flown by customers (\$108 million); and
- lower volume for spare parts, product support activities and business aircraft maintenance revenues due to the current economic environment, which resulted in lower flight activity (\$70 million).

# Other revenues

The \$121-million and \$75-million increases for the three- and six-month periods are mainly due to:

- higher deliveries of pre-owned business aircraft, mainly as a result of a higher level of pre-owned aircraft inventory (\$126 million for the three-month period, \$109 million for the six-month period).
   Partially offset by:
- lower deliveries of pre-owned commercial aircraft (\$16 million for the three-month period, \$45 million for the six-month period).

# EBIT margin

The 3.3 and 3.5 percentage-point decreases for the three- and six-month periods are mainly due to:

- higher cost of sales per unit, mainly due to price escalations of materials and disruption costs in connection with changes in production rates;
- lower selling prices for business aircraft;
- a provision for the write-down of inventories recorded during the first quarter of the current fiscal year due to lower market values; and
- the mix between business and commercial aircraft deliveries.

Partially offset by:

- liquidated damages from customers as a result of business aircraft order cancellations;
- a positive variance on certain financial instruments carried at fair value and mainly recorded in other income;
- lower SG&A expenses mainly due to lower selling expenses;
- improved selling prices for commercial aircraft; and
- lower amortization expense.

The EBIT margin for the three-month period ended July 31, 2009 was also impacted by a non-recurring \$10-million reduction in R&D expenses, following the receipt of contingently repayable government investments in connection with previously expensed R&D costs for the *CSeries* family of aircraft.

The EBIT margin for the six-month period ended July 31, 2009 was also impacted by the following non-recurring items:

- severance and other involuntary termination costs of \$32 million recorded in other income, resulting from the decisions in February and April 2009 to reduce our workforce and production rates;
- \$28 million recorded as a reduction in R&D expenses, following the receipt of contingently repayable government investments in connection with previously expensed R&D costs for the *CSeries* family of aircraft; and
- a gain of \$10 million recorded in other income, resulting from the sale of a building.

The EBIT margin for the six-month period ended July 31, 2008 was also impacted by the following non-recurring items recorded in other income:

- a gain of \$28 million arising from the settlement with a supplier with respect to the transfer of the production of certain components for the *CRJ* family of aircraft to another third-party supplier; and
- a loss of \$23 million related to accumulated foreign exchange losses in connection with the sale of Skyjet International.

# FREE CASH FLOW

# Free cash flow

	Three-month periods		Six-month periods					
	ended July 31			ended July 31			uly 31	
		2009		2008		2009		2008
EBIT	\$	154	\$	243	\$	264	\$	449
Non-cash items:								
Amortization								
Program tooling		63		77		129		154
Other		30		28		58		56
Loss (gain) on disposals of property, plant and equipment		(1)		4		(11)		4
Stock-based compensation		5		7		11		12
Net change in non-cash balances related to operations		(148)		(175)		(754)		(131)
Net additions to property, plant and equipment and intangible		. ,		( )		. ,		( )
assets		(113)		(84)		(237)		(154)
Free cash flow	\$	(10)	\$	100	\$	(540)	\$	390

The \$110-million decrease for the three-month period is mainly due to:

- lower profitability (\$89 million); and
- higher net additions to property, plant and equipment and intangible assets (\$29 million). Partially offset by:
- a positive period-over-period variation in net change in non-cash balances related to operations (\$27 million) (see explanation below).

The \$930-million decrease for the six-month period is mainly due to:

- a negative period-over-period variation in net change in non-cash balances related to operations (\$623 million) (see explanation below);
- lower profitability (\$185 million); and
- higher net additions to property, plant and equipment and intangible assets (\$83 million).

#### Net change in non-cash balances related to operations

For the three-month period ended July 31, 2009, the \$148-million cash outflow is mainly due to:

- a decrease in accounts payable and accrued liabilities resulting mainly from the reduction in business aircraft production rates; and
- a decrease in advances on aerospace programs resulting mainly from a negative net order intake for business aircraft.

Partially offset by:

• a decrease in business aircraft receivables; and

- a decrease in finished good inventories, resulting mainly from the delivery of business aircraft not previously associated with firm orders; and
- a decrease in work-in-progress inventories, resulting mainly from the reduction in business aircraft production rates.

For the three-month period ended July 31, 2008, the \$175-million cash outflow was mainly due to an increase in inventories and receivables, partially offset by an increase in advances on aerospace programs.

For the six-month period ended July 31, 2009, the \$754-million cash outflow is mainly due to:

- a decrease in advances on aerospace programs, resulting mainly from a negative net order intake for business aircraft; and
- a decrease in accounts payable and accrued liabilities, resulting mainly from the reduction in business aircraft production rates.

For the six-month period ended July 31, 2008, the \$131-million cash outflow was mainly due to an increase in inventories and receivables, partially offset by an increase in advances on aerospace programs and in accounts payable and accrued liabilities.

## PRODUCT DEVELOPMENT

#### **Product development costs**

		nonth perio ended July		S	Six-month pe ended Jເ	
	2009	2	008	2009		2008
Program tooling <sup>(1)</sup>	\$ 101	\$	64	\$ 224	\$	119
Program change and engineering <sup>(2)</sup>	26		28	53		56
R&D	(4)		16	(14)		30
	\$ 123	\$	108	\$ 263	\$	205
As a percentage of manufacturing revenues	6.5%	5	.3%	7.0%		5.2%

<sup>(1)</sup> Capitalized in intangible assets.

<sup>(2)</sup> Included in cost of sales.

The increase in program tooling is mainly due to the development of the *CRJ1000 NextGen* aircraft, the *CSeries* family of aircraft, as well as the *Learjet 85* aircraft programs. The negative R&D expenses for the three- and six-month periods are mainly due to a \$10-million and \$28-million reduction in R&D expenses following the receipt of contingently repayable investments from the governments of Canada, Québec and the U.K. in connection with previously expensed R&D costs for the *CSeries* family of aircraft.

#### **Business aircraft**

#### **Global Vision**

On August 3, 2009 a *Global Express XRS* aircraft equipped with a *Global Vision* flight deck had a successful first test flight. The aircraft was ferried to the Bombardier Flight Test Center in Wichita, Kansas, to begin a rigorous flight test program, which will set the stage for type certification by Transport Canada, the Federal Aviation Administration (FAA) and the European Aviation Safety Agency (EASA). The *Global Vision* flight deck, scheduled for certification in the third quarter of calendar year 2010 and entry into service in calendar year 2011, will provide the pilots of the *Global* family of aircraft with increased situational awareness and comfort.

#### Learjet 85

As the composite technology readiness phase progresses, the proof-of-concept fuselages and wind tunnel testing have been completed successfully. We are in the joint definition phase and have agreements with all major suppliers on the program, including propulsion, air systems, avionics, electrical, hydro-mechanics, structures and interiors. The detailed design phase will commence later this year.

### Learjet 40 XR

In May 2009, we introduced an extended range option for the *Learjet 40 XR* aircraft. The 268-nautical mile (496-km) range extension on the *Learjet 40 XR* aircraft is now available as an option on all new *Learjet 40 XR* aircraft orders.

## **Commercial aircraft**

## CRJ1000 NextGen

Development testing of the *CRJ1000 NextGen* aircraft is progressing well. As at July 31, 2009 the prototype aircraft had completed approximately 70% of the estimated total flight test hours required for the program. The prototype aircraft has met or exceeded predicted performance levels. The aircraft weight is consistent with our expectations. The first production aircraft completed its first flight in July 2009. As well, the *CRJ1000 NextGen* simulator was certified by Transport Canada, the Federal Aviation Administration (FAA) and the European Aviation Safety Agency (EASA) in July 2009. Our flight test program for the *CRJ1000 NextGen* aircraft is currently slightly behind schedule and if we are unable to mitigate this trend, the first aircraft deliveries, which are planned for January 2010, will be delayed to the first quarter of the following fiscal year.

## **CSeries**

In June 2009, we announced that additional suppliers had joined the *CSeries* program and will contribute to the development of the aircraft. All major suppliers have now successfully completed the joint conceptual design phase of the development program. Shenyang Aircraft Corporation, a subsidiary of the state-owned aviation industrial entity China Aviation Industry Corporation, has successfully completed and delivered the centre fuselage test barrel that will be used as a technology test demonstrator. In addition, the composite wing development program, which is underway at the Belfast site, is on schedule. The pre-production demonstrator program is well underway and the design, manufacturing and assembly processes are being validated.

#### Q400 NextGen

In May 2009, the first Q400 NextGen aircraft was delivered to Norwegian regional carrier Widerøe Flyveselskap A/S, a subsidiary of SAS Scandinavian Airlines.

#### Carrying amount of program tooling

	July 31, 2009	January 31, 2009
Business aircraft		
<i>Learjet</i> Series	\$ 158	\$ 116
Challenger Series	277	313
Global Series	142	143
Commercial aircraft		
CRJ Series	495	471
Q-Series	48	60
CSeries	150	72
	\$ 1,270	\$ 1,175

# AIRCRAFT DELIVERIES

#### **Business aircraft deliveries**

According to the latest General Aviation Manufacturers Association ("GAMA") report dated August 4, 2009, for the second quarter of the current calendar year, we continue to be the business aircraft industry leader in terms of revenues and units delivered in the business aircraft market categories in which we compete. Based on delivery data submitted to GAMA for these market categories, we increased our business aircraft market share in units delivered from 26% for calendar year 2008 to 35% for the six-month period ended June 30, 2009. However, the aviation industry continues to experience difficulties, with overall business jet deliveries declining by 38% in the first half of calendar year 2009 compared to the same period last year. According to the GAMA report, layoffs continue and the industry has been forced to slow, and in some cases temporarily halt, production lines.

	Three-mon end	th periods ed July 31		onth periods nded July 31	
(in units)	2009	2008	2009	2008	
Narrow-body business jets					
Learjet 40/40 XR/Learjet 45/45 XR	9	16	22	26	
Learjet 60 XR	4	5	4	15	
Wide-body business jets					
Challenger 300	11	14	21	28	
Challenger 605	6	10	13	18	
Global 5000/Global Express XRS	15	15	30	26	
Challenger 800 Series	6	6	4	11	
	51	66	94	124	

The economic downturn and credit scarcity have created a significant challenge for our business aircraft customers. This has led several customers to either defer or cancel their aircraft deliveries and has also resulted in a decline in the fractional aircraft shares sold to external customers by *Flexjet*. In response to the current market demand, we have reduced production rates for all business aircraft, as previously announced on February 5, 2009 and April 2, 2009.

#### **Commercial aircraft deliveries**

	Three-mon end	th periods ed July 31		nth periods ded July 31
(in units)	2009	2008	2009	2008
Regional jets				
CRJ700 NextGen	8	-	10	-
CRJ900 NextGen	7	13	20	27
Turboprops				
Q200	-	-	-	1
Q300	1	-	5	3
Q400/Q400 NextGen	12	10	24	20
	28	23	59	51

# **BACKLOG AND ORDERS**

#### Total order backlog

(in billions of dollars)	July 31, 2009	January 3	1, 2009
Aircraft programs	\$ 18.8	\$	22.7
MAT	0.8		0.8
	\$ 19.6	\$	23.5

The decrease in the order backlog for business and regional jets reflects the significantly higher business aircraft order cancellations, as well as a level of new orders lower than revenues. This decline was partially offset by orders received for the *CSeries* family of aircraft in the first quarter of the current fiscal year.

We manage our order backlog by reviewing the production horizon of our products, including the establishment of production rates and the assessment of our supply base capacity. We also perform regular reviews of our order backlog to align delivery schedules. Following the lower level of orders and the higher than usual level of cancellations and deferrals, we decided to reduce our production rates for all business jets in the first quarter of fiscal year 2010, and to do the same for all regional jets later in fiscal year 2010.

#### Total aircraft net orders and book-to-bill ratio

	Three-month periods ended July 31		Six-month periods ended July 31		
	2009	2008	2009	2008	
Aircraft net orders (in units)					
Business aircraft (including those of the fractional					
ownership program)	<b>(53)</b> <sup>(1)</sup>	162	<b>(94)</b> <sup>(2)</sup>	222	
Commercial aircraft	<b>`15</b> ´	11	65	69	
Amphibious aircraft	-	2	-	2	
· ·	(38) <sup>(3)</sup>	175	( <b>29</b> ) <sup>(3)</sup>	293	
Book-to-bill ratio <sup>(4)</sup>					
Business aircraft	(1.0)	2.5	(1.0)	1.8	
Commercial aircraft	0.5	0.5	`1.1 <sup>′</sup>	1.4	
	(0.5)	2.0	(0.2)	1.7	

<sup>(1)</sup> 27 new orders, net of 80 cancellations. In addition, there were 17 firm order conversions to other business aircraft models.

<sup>(2)</sup> 42 new orders, net of 136 cancellations. In addition, there were 22 firm order conversions to other business aircraft models.

<sup>(3)</sup> The two large orders from Jet Republic (business aircraft) and MyAir.com (commercial aircraft) were removed from the order backlog in the second quarter of fiscal year 2010.

<sup>(4)</sup> Defined as net orders received over aircraft deliveries, in units, in a given period.

#### **Business aircraft**

There was a negative net order intake during the three- and six-month periods ended July 31, 2009, reflecting significant order cancellations and reduction in demand for business aircraft due to the current worldwide economic environment.

On August 20, 2009, we announced the termination of a purchase agreement with Jet Republic consisting of 25 firm orders and 85 conditional orders for the *Learjet 60 XR* aircraft, which was originally announced in the three-month period ended July 31, 2008. As a result of this termination, 25 *Learjet 60 XR* aircraft orders were removed from the order backlog in the second quarter of the current fiscal year.

#### **Commercial aircraft net orders**

	Three-mon end	Six-month period ended July 3		
(in units)	2009	2008	2009	2008
Regional jets				
CRJ700 NextGen	-	4	-	18
CRJ900 NextGen	<b>(5)</b> <sup>(1)</sup>	(2) <sup>(2)</sup>	<b>(4)</b> <sup>(1)</sup>	21
CRJ1000 NextGen	5	-	4	-
Commercial jets				
CS100	-	-	33	-
CS300	-	-	17	-
Turboprops				
Q400/Q400 NextGen	15	9	15	30
	15	11	65	69

<sup>(1)</sup> In the second quarter ended July 31, 2009, a firm order for five *CRJ900 NextGen* aircraft from Air Nostrum was converted to a firm order for five *CRJ1000 NextGen* aircraft.

(2) In the second quarter ended July 31, 2008, a firm order for two CRJ900 NextGen aircraft was converted to a conditional order. As a result, two CRJ900 aircraft orders were removed from the order backlog.

In the three-month period ended July 31, 2009, we received a firm order for 15 *CRJ1000 NextGen* aircraft from Air Nostrum of Spain, valued at approximately \$793 million based on the list price. Air Nostrum has now placed firm orders for a total of 35 *CRJ1000 NextGen* aircraft worth approximately \$1.75 billion.

On August 11, 2009, we announced the termination of a firm order with MyAir.com of Italy in respect of the remaining 15 undelivered *CRJ1000 NextGen* aircraft. As a result of this termination, 15 *CRJ1000 NextGen* aircraft orders were removed from the order backlog in the second quarter of the current fiscal year.

The book-to-bill ratio for the six-month period ended July 31, 2009 remains above 1.0, mainly due to the orders received for the *CSeries* family of aircraft during the first quarter of the current fiscal year.

#### **Commercial aircraft significant orders**

	ended July 31, 2009
(in units)	
CRJ1000 NextGen	
Air Nostrum	15
CS100	
Deutsche Lufthansa AG	30 <sup>(1)</sup>
Lease Corporation International Aviation (New Buildings) Limited	3
CS300	
Lease Corporation International Aviation (New Buildings) Limited	17
Q400/Q400 NextGen	
MIG Aviation 3 Limited <sup>(2)</sup>	8
Undisclosed customer	5

Six month pariod

<sup>(1)</sup> These aircraft will be operated by Lufthansa's subsidiary, Swiss International Air Lines Ltd.

<sup>(2)</sup> A subsidiary of Marfin Investment Group Holdings S.A. of Greece.

#### Commercial aircraft order backlog and options and conditional orders

		July 31, 2009		January 31, 2009
	Aircraft	Options and	Aircraft	Options and
	on firm order	conditional orders	on firm order	conditional orders
Regional jets				
CRJ700 NextGen	36	33	46	38
CRJ900 NextGen	31	132	55	184
CRJ1000 NextGen	49	4	45	20
Commercial jets				
CS100	33 <sup>(1)</sup>	33	-	-
CS300	<b>17</b> <sup>(1)</sup>	17	-	-
Turboprops				
Q300	1	-	6	-
Q400/Q400 NextGen	105	130	114	129
	272	349	266	371

<sup>(1)</sup> Includes 20 firm orders with conversion rights to the other *CSeries* aircraft model.

In the second quarter of fiscal year 2010, an agreement was reached with Horizon Air Industries, Inc. to defer eight *Q400 NextGen* aircraft to calendar years 2012 and 2013. This deferral has not impacted our production rate for this program.

#### WORKFORCE

#### Total number of employees

	July 31, 2009	January 31, 2009
Permanent	28,100	30,000
Contractual	1,300	2,500
	29,400	32,500

In February and April 2009, we announced a reduction in the production rates for all business aircraft and regional jets to reflect current market conditions. This will result in a total workforce reduction of approximately 4,400 employees. The severance and other involuntary termination costs of \$32 million associated with these layoffs were recorded during the first quarter of fiscal year 2010.

The workforce reductions, which will take place at all of our manufacturing sites, began in February 2009. The reduction of permanent employees includes unionized, salaried and management personnel.

As at July 31, 2009, there were approximately 1,200 layoffs remaining from the 4,400 previously announced. The remaining layoffs are planned to take place by the end of fiscal year 2010.

### **Collective agreements**

The Canadian Auto Workers collective agreement, covering approximately 2,700 employees in Toronto, expired on June 22, 2009. On June 23, 2009, a three-year agreement was reached, which was effective immediately and will expire on June 22, 2012.

The agreement with the International Association of Machinists and Aerospace Workers 712, covering approximately 900 employees in Wichita, will expire on October 5, 2009. We are currently in discussions with the union.

# TRANSPORTATION

# HIGHLIGHTS

- Revenues of \$2.5 billion, an increase of \$131 million compared to the same period last fiscal year, despite a negative currency impact of \$306 million.
- EBIT of \$159 million, or 6.2% of revenues, compared to \$128 million, or 5.3%, for the same period last fiscal year.
- Free cash flow of \$149 million, compared to \$105 million for the same period last fiscal year.
- \$3.0 billion in new orders (book-to-bill<sup>(1)</sup> ratio of 1.2), compared to \$2.1 billion (book-to-bill ratio of 0.9) for the same period last fiscal year.
- Order backlog of \$27.9 billion as at July 31, 2009, compared to \$24.7 billion as at January 31, 2009.
- Signing of the largest single order ever awarded for light rail vehicles worldwide (\$735 million with the Toronto Transit Commission).

<sup>(1)</sup> Ratio of new orders over revenues.

# ANALYSIS OF RESULTS

# **Results of operations**<sup>(1)</sup>

	Three-month periods ended July 31			nth periods ded July 31
	2009	2008(2)	2009	2008(2)
Revenues				
Rolling stock <sup>(3)</sup>	\$ 1,851	\$ 1,706	\$ 3,498	\$ 3,164
Services <sup>(4)</sup>	364	381	699	798
System and signalling <sup>(5)(6)</sup>	332	329	602	863
Total revenues	2,547	2,416	4,799	4,825
Cost of sales	2,110	2,028	3,980	4,079
Margin	437	388	819	746
Selling, general and administrative	215	220	407	421
Research and development	33	31	63	57
Other expense (income) <sup>(7)</sup>	-	(23)	9	(45)
EBITDA	189	160	340	313
Amortization	30	32	56	67
EBIT	\$ 159	\$ 128	\$ 284	\$ 246
(as a percentage of total revenues)				
Margin	17.2%	16.1%	17.1%	15.5%
EBITDA	7.4%	6.6%	7.1%	6.5%
EBIT	6.2%	5.3%	5.9%	5.1%

(1) The results of operations of entities using functional currencies other than the U.S. dollar (mainly the euro, pound sterling and other Western European currencies) are translated into U.S. dollars using the average exchange rates for the relevant periods. The impact of lower exchange rates of the euro and other European currencies compared to the U.S. dollar negatively affects revenues and positively affects expenses, while higher exchange rates would have the opposite impact (defined as "negative currency impact" and "positive currency impact"). See Foreign exchange rates section in Other for the average exchange rates used to translate revenues and expenses.

(2) Effective February 1, 2009, the Corporation elected to early adopt Section 1602 "Non-controlling interests" (see Accounting and reporting developments section in Other for further details). Comparative figures include a reclassification of non-controlling interests of \$8 million for the three-month period and \$11 million for the six-month period from other expense (income) to net income attributable to non-controlling interests.

<sup>(3)</sup> Comprised of light rail vehicles, metro cars, commuter and regional trains, intercity trains, high-speed and very high-speed trains, locomotives, propulsion and controls, as well as bogies revenues, presented in the caption manufacturing revenues in the interim consolidated statements of income.

<sup>(4)</sup> Comprised of fleet maintenance, refurbishment and overhaul, as well as material solutions revenues.

<sup>(5)</sup> The revenues of system and signalling are presented in the caption other revenues in the interim consolidated statements of income.

<sup>(6)</sup> Excluding the rolling stock portion of system orders manufactured by our other divisions.

(7) Includes net loss (gain) on certain financial instruments, foreign exchange losses (gains), severance and other involuntary termination costs (including changes in estimates), losses (gains) from equity accounted investees, losses (gains) on disposals of property, plant and equipment and intangible assets.

### Revenues by geographic region

	Three-month periods ended July 31				S	ix-	month p ended		
		2009		2008		2009			2008
Europe	\$ 1,846 <sup>(1)</sup>	73%	\$ 1,861	77%	\$ 3,505 <sup>(1)</sup>	73%	\$	3,766	78%
Asia-Pacific	376	15%	236	10%	654	14%		435	9%
North America	241	9%	245	10%	482	10%		495	10%
Other	84	3%	74	3%	158	3%		129	3%
	\$ 2,547		\$ 2,416		\$ 4,799		\$	4,825	

<sup>(1)</sup> In currencies of origin, revenues increased by \$271 million and \$439 million in the three- and six-month periods, respectively, but these increases were more than offset by a negative currency impact.

## **Rolling stock revenues**

The \$145-million increase for the three-month period is mainly due to increased activities:

- in the intercity and high-speed segment in China and in the Netherlands (\$153 million);
- in the locomotive segment, mainly in Germany and Spain (\$120 million); and
- in the commuter and regional trains segment, mainly in Denmark, Germany and in the U.K. (\$98 million).

The increase was partially offset by a negative currency impact (\$211 million).

The \$334-million increase for the six-month period is mainly due to increased activities:

- in the commuter and regional trains segment and in the metro segment, mainly in Germany, Denmark, France, India and in the U.K. (\$341 million);
- in the intercity and high-speed segment in China and in the Netherlands (\$302 million); and
- in the locomotive segment in Germany and Spain (\$291 million).

The increase was partially offset by a negative currency impact (\$514 million).

## Services revenues

The \$17-million decrease for the three-month period is mainly due to:

- a negative currency impact (\$61 million).
- Partially offset by:
- increased activities in Europe, mainly in Germany, Spain and in the U.K. (\$53 million).

The \$99-million decrease for the six-month period is mainly due to:

• a negative currency impact (\$142 million).

Partially offset by:

• increased activities in Europe, mainly in Germany, Spain and in the U.K. (\$51 million).

# System and signalling revenues

The \$3-million increase for the three-month period is mainly due to:

- an increase in activities in signalling in Europe and Asia (\$39 million).
- Partially offset by:
- a negative currency impact (\$34 million).

The \$261-million decrease for the six-month period is mainly due to:

- last year's payment of £95 million (\$189 million) to Westinghouse Rail Systems Limited ("WRSL")
  regarding the de-scoping of the Metronet Sub-Surface Lines signalling sub-contract, which under contract
  accounting led to an increase in costs and revenues by the same amount (no margin);
- a negative currency impact (\$88 million); and
- the reduced scope of the Metronet Sub-Surface Lines signalling contract (\$46 million). Partially offset by:
- an increase in activities in signalling in Europe and Asia (\$74 million); and
- the ramp-up of a system project in South Africa (\$39 million).

# EBIT margin

The 0.9 percentage-point increase for the three-month period is mainly due to:

- better contract execution; and
- better absorption of fixed costs as a result of the ramp-up in production. Partially offset by:
- a net gain related to foreign exchange fluctuations and certain financial instruments carried at fair value in the corresponding period of last fiscal year.

The 0.8 percentage-point increase for the six-month period is mainly due to:

- better contract execution; and
- better absorption of fixed costs as a result of the ramp-up in production. Partially offset by:
- a net loss related to foreign exchange fluctuations and certain financial instruments carried at fair value, compared to a net gain for the same period last fiscal year.

The EBIT margin for the six-month period ended July 31, 2008 was also impacted by:

- the above-mentioned payment on the Metronet Sub-Surface Lines signalling sub-contract, where BT recognized £95 million (\$189 million) of revenues at no margin, which generated a negative impact of 0.6% on margin and 0.2% on EBIT margin; and
- a gain on the sale of properties in fiscal year 2009 recorded in other expense (income), impacting EBIT margin by 0.4%.

# FREE CASH FLOW

## Free cash flow

	Three-month periods ended July 31							
		2009		2008		2009		2008
EBIT	\$	159	\$	128	\$	284	\$	246
Non-cash items:								
Amortization		30		32		56		67
Gain on disposals of property, plant and equipment		-		(9)		-		(21)
Stock-based compensation		6		5		11		Ì11
Net change in non-cash balances related to operations		(4)		(30)		(390)		92
Net additions to property, plant and equipment and				. ,		. ,		
intangible assets		(42)		(21)		(72)		(32)
Free cash flow	\$	149	\$	105	\$	(111)	\$	363

The \$44-million increase for the three-month period is mainly due to:

• higher profitability (\$31 million); and

• a positive period-over-period variation in net change in non-cash balances related to operations (\$26 million) (see explanation below).

Partially offset by:

higher net additions to property, plant and equipment and intangible assets (\$21 million).

The \$474-million decrease for the six-month period is mainly due to a negative period-over-period variation in net change in non-cash balances related to operations (\$482 million) (see explanations below).

## Net change in non-cash balances related to operations

For the three-month period ended July 31, 2009, the \$4-million cash outflow is mainly due to:

 the ramp-up in production of projects, leading to an increase in inventories and a decrease in advances and progress billings in excess of related long-term contract costs, partially offset by an increase in accounts payable and accrued liabilities.

Partially offset by:

• a decrease in accounts receivable.

For the three-month period ended July 31, 2008, the \$30-million cash outflow was mainly due to a decrease in advances and progress billings in excess of related long-term contract costs, partially offset by an increase in the fair value of derivative financial instruments and in accounts payable and accrued liabilities.

For the six-month period ended July 31, 2009, the \$390-million cash outflow is mainly due to:

- a lower order intake and related receipt of advance payments leading to a decrease in advances and progress billings in excess of related long-term contract costs; and
- the ramp-up in production of projects, leading to an increase in inventories and a decrease in advances and progress billings in excess of related long-term contract costs, partially offset by an increase in accounts payable and accrued liabilities.

Partially offset by:

• a decrease in accounts receivable.

For the six-month period ended July 31, 2008, the \$92-million cash inflow was mainly due to an increase in advances and progress billings in excess of related long-term contract costs, partially offset by the above-mentioned settlement of £95 million (\$189 million) to WRSL and an increase in inventories.

# **BACKLOG AND ORDERS**

Order backlog		
(in billions of dollars)	July 31, 2009	January 31, 2009
Rolling stock	\$ 18.8	\$ 16.8
Services	6.3	5.4
System and signalling	2.8	2.5
	\$ 27.9	\$ 24.7

The increase is due to:

- the strengthening of foreign currencies as at July 31, 2009 compared to January 31, 2009, mainly the euro and pound sterling compared to the U.S. dollar (\$3.8 billion).
- Partially offset by:
- revenues recorded being higher than order intake (\$0.6 billion).

## Order intake and book-to-bill ratio

	Thre			riods uly 31	Six-month periods ended July 31			
(in billions of dollars)		2009		2008		2009	onaca	2008
Rolling stock	\$	2.5	\$	1.1	\$	3.2	\$	2.6
Services		0.3		0.5		0.5		1.0
System and signalling		0.2		0.5		0.5		0.9
· · · ·	\$	3.0	\$	2.1	\$	4.2	\$	4.5
Book-to-bill ratio		1.2		0.9		0.9		0.9

The 43% increase in order intake for the three-month period is mainly due to higher order intake in rolling stock in North America and Europe. The slight decrease for the six-month period is mainly due to lower order intake in services and in system and signalling, mainly in Europe, as well as to a negative currency impact (\$280 million). This reflects higher volatility in these segments in the short-term as some customers are postponing orders for financing reasons.

For the six-month period ended July 31, 2009, we achieved a book-to-bill ratio of 0.9. This highlights BT's ability to capture market opportunities in a difficult environment. Our strong order backlog will enable us to continue growing revenues (in currency of origin) in fiscal year 2010.

We received the following major orders during the first six months of fiscal year 2010:

Customer	Product or service	Number of cars	olling stock	Servi	ces
Toronto Transit Commission (TTC), Canada	FLEXITY trams	204	\$ 735	\$	-
Deutsche Bahn AG (DB), Germany	ET 430 series electrical multiple units ("EMUs")	332	605		-
Régie Autonome des Transports Parisiens (RATP), France	Double-deck commuter trains	180 <sup>(1)</sup>	386 <sup>(2)</sup>		-
London Eastern Railways (National Express), U.K.	ELECTROSTAR EMUs and three-year maintenance contract	120	249		-
Deutsche Bahn AG (DB), Germany	TALENT 2 trains	91	140		-
Companhia do Metropolitano de São Paulo (CMSP), Brazil	Modernization services on the 30-year-old EMUs	-	-		120 <sup>(2)</sup>

<sup>(1)</sup> Contract includes consortium partner. Only the number of cars in our share is stated.

<sup>(2)</sup> Contract includes consortium partner. Only the value of our share is stated.

Subsequent to the end of the second quarter of fiscal year 2010, we also received the following strategically important orders, which are not included in the order backlog as at July 31, 2009:

- An order for 99 *FLEXITY* trams from Berlin's transport operator Berliner Verkehrsbetriebe (BVG), valued at \$431 million. The tram was developed specifically for the German capital.
- An order for the supply, operations and maintenance of the *INNOVIA* Automated People Mover ("APM") system for the Phoenix Sky Harbor International Airport in the U.S., valued at \$255 million. This contract represents the largest new-start APM project in North America in the last decade.
- First sale of our new state-of-the-art tram platform *FLEXITY* 2 (16 trams for Blackpool, U.K., valued at \$54 million). This new product platform offers features such as a 100% low floor technology, lower energy consumption and multiple design options with competitive price and delivery time.

# **OTHER**

# ACCOUNTING AND REPORTING DEVELOPMENTS

# **CHANGES IN ACCOUNTING POLICIES**

### Business combinations, consolidated financial statements and non-controlling interests

In January 2009, the AcSB released Section 1582 "Business combinations", Section 1601 "Consolidated financial statements" and Section 1602 "Non-controlling interests", which replace Section 1581 "Business combinations" and Section 1600 "Consolidated financial statements".

Section 1582 provides the Canadian equivalent to IFRS 3 "Business Combinations". The new recommendations require measuring business acquisitions at the fair value of the acquired business, including the measurement at fair value of items such as non-controlling interests and contingent payment considerations. Also, the previously unrecognized deferred tax assets related to the acquiree subsequent to the business combination are recognized in the consolidated statements of income rather than as a reduction in goodwill. In addition, business acquisition related costs are expensed as incurred.

The adoption of Section 1582 should have a material effect on the accounting for business combinations that occur subsequent to February 1, 2009. Past acquisitions are not restated.

Section 1601, together with Section 1602, replaces Section 1600. Section 1601 establishes standards for the preparation of consolidated financial statements and is aligned with the corresponding provisions of Section 1600.

Section 1602 is aligned with the corresponding provisions of IAS 27, "Consolidated and Separate Financial Statements" and establishes standards for accounting for non-controlling interests in a subsidiary subsequent to a business combination. Section 1602 introduces a number of changes, for example:

- in the consolidated balance sheets and consolidated statements of shareholders' equity, non-controlling interests are now presented as a separate component of shareholders' equity rather than as a liability;
- non-controlling interests are no longer recorded as a deduction of net income and total comprehensive income as a result of their presentation in equity;
- for the purpose of computing EPS, net income is attributed between the shareholders of Bombardier Inc. and the non-controlling interests based on their respective economic interests. The components of OCI are attributed following the same logic; and
- changes in non-controlling ownership interests not resulting in a loss of control are accounted for as equity transactions, with no gains and losses recorded in the consolidated statements of income.

We have elected to early adopt these sections, effective February 1, 2009, in order to more closely align ourselves with IFRS and mitigate the impact of adopting IFRS at the changeover date. In accordance with the transitional provisions, these sections have been applied prospectively, except for the presentation requirements for non-controlling interests, which must be applied retrospectively. The adoption of these sections did not have a significant impact on our consolidated financial statements but gave rise to the above-mentioned reclassifications of non-controlling interests.

#### Fair value measurements

In January 2009, the Emerging Issues Committee issued EIC-173 "Credit risk and the fair value of financial assets and financial liabilities", which requires that the fair value of financial instruments, including derivative financial instruments, take into account the counterparties' credit risks for assets and our own credit risk for liabilities. This interpretation must be applied retrospectively without restatement of prior years. We have adopted this interpretation effective February 1, 2008.

Accordingly, we have re-measured certain financial instruments carried at fair value as at February 1, 2008 to take such risks into account. The resulting adjustments were recorded to retained earnings, except for derivative financial instruments in a fair value hedging relationship for which the resulting adjustment was recorded to the carrying value of the hedged item, and for derivative financial instruments in a net investment hedging relationship for which the resulting adjustment hedging relationship for which the resulting adjustment was recorded in AOCI. Refer to our fiscal year 2009 annual report for the quantitative effect of adopting this fair value measurement change in accounting policy as at February 1, 2008 and on the first semester of fiscal year 2009.

# FUTURE CHANGES IN ACCOUNTING POLICIES

## IFRS

In February 2008, the AcSB confirmed that Canadian GAAP for publicly accountable entities will be converged with IFRS effective in calendar year 2011. IFRS uses a conceptual framework similar to Canadian GAAP, but there are significant differences in recognition, measurement and disclosures. In the period leading up to the changeover, the AcSB is expected to continue to issue accounting standards that are converged with IFRS, thus mitigating the impact of adopting IFRS at the changeover date.

First reporting under IFRS is required for our interim and annual financial statements beginning on February 1, 2011. We have developed a plan anchored around four phases to convert our Consolidated Financial Statements to IFRS, as described in our fiscal year 2009 annual report. We have also set up IFRS dedicated teams at all levels of the organization.

Our IFRS project is progressing according to plan. We continue to monitor standards to be issued by the IASB, but it is difficult to predict the IFRS that will be effective at the end of our first IFRS reporting period, as the IASB work plan anticipates the completion of several projects in calendar years 2010 and 2011. We also continue to provide training to key employees and to monitor the impact of the transition on our business practices, systems and internal controls over financial reporting. We will provide updates as further progress is achieved and conclusions are reached.

# **CONTROLS AND PROCEDURES**

No changes were made to our internal controls over financial reporting during the three-month period ended July 31, 2009 that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

# FOREIGN EXCHANGE RATES

We are subject to currency fluctuations from the translation of revenues, expenses, assets and liabilities of our self-sustaining foreign operations using a functional currency other than the U.S. dollar, mainly the euro, pound sterling and other Western European currencies, and from transactions denominated in foreign currencies, mainly the Canadian dollar and pound sterling.

The period-end exchange rates used to translate assets and liabilities were as follows as at:

	July 31, 2009	January 31, 2009	Increase
Euro	1.4278	1.2803	12%
Canadian dollar	0.9268	0.8088	15%
Pound sterling	1.6712	1.4411	16%

The average exchange rates used to translate revenues and expenses were as follows for the three-month periods ended July 31:

	2009	2008	Decrease
Euro	1.3923	1.5624	(11%)
Canadian dollar	0.8831	0.9906	(11%)
Pound sterling	1.6061	1.9734	(19%)

The average exchange rates used to translate revenues and expenses were as follows for the six-month periods ended July 31:

	2009	2008	Decrease
Euro	1.3466	1.5482	(13%)
Canadian dollar	0.8431	0.9930	(15%)
Pound sterling	1.5238	1.9782	(23%)

# SELECTED FINANCIAL INFORMATION

The following table provides selected financial information for the last eight quarters.

	Fi	scal year 2010			Fi	scal year 2009	F	iscal year 2008
	Second	First	Fourth	Third	Second	First	Fourth	Third
	quarter	quarter	quarter	quarter <sup>(1)</sup>	quarter <sup>(1)</sup>	quarter <sup>(1)</sup>	quarter	quarter
Revenues	\$ 4,946	\$ 4,471	\$ 5,429	\$ 4,571	\$ 4,932	\$ 4,789	\$ 5,270	\$ 4,228
Net income	\$ 202	\$ 158	\$ 312 <sup>(2)</sup>	\$ 226 <sup>(2)</sup>	\$ 259 <sup>(2)</sup>	\$ 229 <sup>(2)</sup>	\$ 222 <sup>(2)</sup>	\$ 93 <sup>(2)</sup>
EPS (in dollars): Basic Diluted	\$ 0.11 \$ 0.11	\$ 0.09 \$ 0.09	\$ 0.17 \$ 0.17	\$ 0.12 \$ 0.12	\$ 0.14 \$ 0.14	\$ 0.13 \$ 0.12	\$ 0.12 \$ 0.12	\$ 0.05 \$ 0.05

<sup>(1)</sup> Restated following a change in accounting policy related to a new accounting principle on fair value measurements (see the Accounting and reporting developments section in Other for further details). (2) Restated following our early adoption as of February 1, 2009 of Section 1602 "Non-controlling interests" (see the Accounting and reporting

development section in Other for further details).

# **INVESTOR INFORMATION**

### Authorized, issued and outstanding share data as at August 31, 2009

		Issued and
	Authorized	outstanding
Class A Shares (Multiple Voting) <sup>(1)</sup>	1,892,000,000	316,576,737
Class B Shares (Subordinate Voting) <sup>(2)</sup>	1,892,000,000	1,412,427,523 <sup>(3)</sup>
Series 2 Cumulative Redeemable Preferred Shares	12,000,000	9,464,920
Series 3 Cumulative Redeemable Preferred Shares	12,000,000	2,535,080
Series 4 Cumulative Redeemable Preferred Shares	9,400,000	9,400,000

<sup>(1)</sup> 10 votes each, convertible at the option of the holder into one Class B Share (Subordinate Voting).

<sup>(2)</sup> Convertible at the option of the holder into one Class A Share (Multiple Voting) under certain conditions.

<sup>(3)</sup> Net of 25,098,637 Class B Shares (Subordinate Voting) purchased and held in trust in connection with the PSU plan.

#### Share option, PSU and DSU data as at July 31, 2009

Options issued and outstanding under the share option plans	41,695,821
PSUs issued and outstanding under the PSU plan	16,100,495
DSUs issued and outstanding under the DSU plan	1,149,000
Class B Shares held in trust to satisfy PSU obligations	(25,098,637)

#### Expected issuance date of our financial reports for the next 12 months

Third Quarterly Report, for the period ended October 31, 2009	December 3, 2009
Annual Report, for the fiscal year ended January 31, 2010	April 1, 2010
First Quarterly Report, for the period ended April 30, 2010	June 2, 2010
Second Quarterly Report, for the period ended July 31, 2010	September 1, 2010

# Information

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#### September 1, 2009

Additional information relating to Bombardier, including the Corporation's annual report and annual information form, can be found on SEDAR at www.sedar.com or on Bombardier's Web site at www.bombardier.com.

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Un exemplaire en français est disponible sur demande adressée auprès du Service des Affaires publiques ou sur notre site Internet à l'adresse www.bombardier.com sous Relations avec les investisseurs.

# BOMBARDIER INC. CONSOLIDATED BALANCE SHEETS

(Unaudited)

(In millions of U.S. dollars, except number of shares)

Assets					ary 31, 2009
Cash and cash equivalents					
Cash and cash equivalents		\$	2,804	\$	3,470
Invested collateral	7		760		777
Receivables			1,878		1,981
Aircraft financing			434		418
Inventories	5		6,148		5,522
Property, plant and equipment			1,623		1,568
Intangible assets			1,566		1,399
Fractional ownership deferred costs			335		444
Deferred income taxes			1,091		1,216
Accrued benefit assets			1,011		926
Derivative financial instruments	4		541		626
Goodwill			2,298		2,010
Other assets	6		1,135		949
		\$	21,624	\$	21,306
Liabilities					
Accounts payable and accrued liabilities	8	\$	7,430	\$	6,922
Advances and progress billings in excess of					0.070
related long-term contract costs			1,913		2,072
Advances on aerospace programs			2,588		2,991
Fractional ownership deferred revenues			446		573
Long-term debt			4,210		3,952
Accrued benefit liabilities			1,088		992
Derivative financial instruments	4		456		1,194
Shareholders' equity			18,131		18,696
Preferred shares					
Issued and outstanding: Series 2: 9,464,920			159		159
Series 3: 2,535,080			40		40
Series 4: 9,400,000			148		40 148
Common shares			140		140
Issued and outstanding:					
Class A: 316,582,537			29		29
Class B: 1,437,520,360			1,428		1,428
Purchased and held in trust under the performance share unit			1,420		1,420
plan: 25,098,637 Class B (23,653,759 as at January 31, 2009)			(125)		(120)
• • • • • • • • •			(135)		(130)
Contributed surplus Retained earnings			110		104
-	10		1,836		1,567
Accumulated other comprehensive income	10		(198)		(801)
Equity attributable to shareholders of Bombardier Inc.			3,417		2,544
Equity attributable to non-controlling interests			76		66
Shareholders' equity		\$	3,493 21,624	\$	2,610 21,306
		Ψ	21,024	Ψ	21,300
Commitments and contingencies	16				

 $^{(1)}\,$  Refer to Note 2 for impact of new accounting policies.

# CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

(Unaudited)

(In millions of U.S. dollars)

		Three-month periods ended July 31				Six-month peri ended Jul				
		2009		2008		2009		2008		
	Notes		F	Restated <sup>(1)</sup>				Restated <sup>(1</sup>		
EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF BOMBARDIER INC.										
Preferred shares		\$ 347	\$	347	\$	347	\$	347		
Common shares										
Balance at beginning of period		1,327		1,360		1,327		1,359		
Issuance of Class B shares		-		6		-		7		
Class B shares - held in trust under the performance share unit plan										
Purchased		(21)		(53)		(21)		(53)		
Distributed		16		13		16		13		
Balance at end of period		1,322		1,326		1,322		1,326		
Contributed surplus										
Balance at beginning of period		115		79		104		68		
Stock-based compensation	9	11		12		22		23		
Options exercised and shares distributed under the performance share unit plan		(16)		(15)		(16)		(15)		
Balance at end of period		110		76		110		76		
Retained earnings										
Balance at beginning of period		1,682		924		1,567		706		
Net income attributable to shareholders of Bombardier Inc.		198		251		354		477		
Dividends:										
Common shares		(39)		(43)		(75)		(43)		
Preferred shares, net of tax		(5)		(7)		(10)		(15)		
Balance at end of period		1,836		1,125		1,836		1,125		
Accumulated other comprehensive income	10									
Balance at beginning of period		(652)		434		(801)		311		
Other comprehensive income attributable to shareholders of Bombardier Inc.		454		(66)		603		57		
Balance at end of period		(198)		368		(198)		368		
,		3,417		3,242		3,417		3,242		
EQUITY ATTRIBUTABLE TO NON-CONTROLLING INTERESTS										
Balance at beginning of period		67		74		66		66		
Foreign exchange re-evaluation		6		-		8		3		
Net income attributable to non-controlling interests		4		8		6		11		
Other comprehensive income attributable to non-controlling interests		(1)		(1)		(4)		1		
Balance at end of period		 76		81		76		81		
		\$ 2 402	¢	2 202	¢	2 402	¢	2 2 2 2		
SHAREHOLDERS' EQUITY		\$ 3,493	\$	3,323	\$	3,493	\$	3,323		

<sup>(1)</sup> Refer to Note 2 for impact of new accounting policies.

# CONSOLIDATED STATEMENTS OF INCOME

(Unaudited)

(In millions of U.S. dollars, except per share amounts)

		Three-I	periods	Six-	Six-month perio				
			l July 31		endeo	d July 31			
		2009		2008		2009		2008	
	Notes		I	Restated <sup>(1)</sup>				Restated <sup>(1</sup>	
Revenues									
Manufacturing		\$ 3,742	\$	3,755	\$	7,252	\$	7,100	
Services		708		805		1,372		1,642	
Other		496		372		793		979	
		4,946		4,932		9,417		9,721	
Cost of sales		4,155		3,996		7,888		7,942	
Selling, general and administrative		362		404		708		769	
Research and development		29		47		49		87	
Other income	11	(36)		(23)		(19)		(49)	
Amortization		123		137		243		277	
		4,633		4,561		8,869		9,026	
Income before the following:		313		371		548		695	
Financing income	12	(23)		(82)		(58)		(143)	
Financing expense	12	72		118		140		200	
Income before income taxes		264		335		466		638	
Income taxes		62		76		106		150	
Net income		\$ 202	\$	259	\$	360	\$	488	
Attributable to:									
Shareholders of Bombardier Inc.		\$ 198	\$	251	\$	354	\$	477	
Non-controlling interests		\$ 4	\$	8	\$	6	\$	11	
Earnings per share (in dollars):	13								
Basic		\$ 0.11	\$	0.14	\$	0.20	\$	0.27	
Diluted		\$ 0.11	\$	0.14	\$	0.20	\$	0.26	

 $^{(1)}\,$  Refer to Note 2 for impact of new accounting policies.

#### CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Unaudited)

(In millions of U.S. dollars)

			Three-m	eriods	Six-month periods				
		ended July 31		ended July			(	ended	July 31
			2009		2008		2009		2008
	Notes			R	estated <sup>(1)</sup>			R	estated <sup>(1)</sup>
Net income		\$	202	\$	259	\$	360	\$	488
Other comprehensive income	10								
Net unrealized gain (loss) on financial assets available for sale, net of tax			3		(5)		8		(7)
Net change in cash flow hedges:			5		(0)		0		(7)
Foreign exchange re-evaluation Net gain (loss) on derivative financial			-		-		2		-
instruments designated as cash flow hedges <sup>(2)</sup>			349		(44)		470		54
Reclassification to income or to the related non financial asset			45		(49)		126		(119)
Income tax recovery (expense)			(124)		21		(178)		25
			270		(72)		420		(40)
Cumulative translation adjustment: Net investments in self-sustaining									
foreign operations <sup>(3)</sup>			386		5		444		211
Net gain (loss) on related hedging items <sup>(4)</sup>			(206)		5		(273)		(106)
			180		10		171		105
Total Other comprehensive income			453		(67)		599		58
Total Comprehensive income		\$	655	\$	192	\$	959	\$	546
Attributable to:									
Shareholders of Bombardier Inc.		\$	652	\$	185	\$	957	\$	534
Non-controlling interests		\$	3	\$	7	\$	2	\$	12

<sup>(1)</sup> Refer to Note 2 for impact of new accounting policies.

(2) Includes a loss of \$1 million attributable to non-controlling interests for the three- and six-month periods ended July 31, 2009 (nil for the three- and six-month periods ended July 31, 2008).

(3) Includes a loss of nil and \$3 million attributable to non-controlling interests for the three- and six-month periods ended July 31, 2009 (a loss of \$1 million and a gain of \$1 million for the three- and six-month periods ended July 31, 2008).

(4) Net of income taxes of nil for the three- and six-month periods ended July 31, 2009 (nil and \$2 million for the three- and six-month periods ended July 31, 2008).

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

(In millions of U.S. dollars)

		Three-month periods				periods		
			ended	July 31		ended	ided July 31	
		2009		2008	 2009		2008	
	otes		F	Restated <sup>(1)</sup>		F	Restated <sup>(1</sup>	
Operating activities								
Net income	\$	202	\$	259	\$ 360	\$	488	
Non-cash items:								
Amortization		123		137	243		277	
Deferred income taxes		35		75	58		107	
Gain on disposals of property, plant and equipment		(1)		(5)	(11)		(17)	
Stock-based compensation	9	11		12	22		23	
Net change in non-cash balances related to operations	14	(197)		(274)	(1,162)		(33)	
Cash flows from operating activities		173		204	(490)		845	
Investing activities								
Additions to property, plant and equipment and intangible asso	ets	(162)		(126)	(331)		(229)	
Disposals of property, plant and equipment and intangible ass	ets	7		21	22		43	
Invested collateral		81		-	81		-	
Other		(85)		(17)	(87)		(25)	
Cash flows from investing activities		(159)		(122)	(315)		(211)	
Financing activities								
Proceeds from issuance of long-term debt		4		-	4		-	
Repayments of long-term debt		(2)		(3)	(4)		(63)	
Purchase of Class B shares - held in trust under the								
performance share unit plan		(21)		(53)	(21)		(53)	
Issuance of shares, net of related costs		-		4	-		5	
Dividends paid		(80)		(50)	(85)		(58)	
Cash flows from financing activities		(99)		(102)	(106)		(169)	
Effect of exchange rate changes on cash and cash equivalent	s	202		2	245		210	
Net increase (decrease) in cash and cash equivalents		117		(18)	(666)		675	
Cash and cash equivalents at beginning of period		2,687		4,295	3,470		3,602	
Cash and cash equivalents at end of period	\$	2,804	\$	4,277	\$ 2,804	\$	4,277	
Supplemental information								
Cash paid for:								
Interest	\$	109	\$	146	\$ 145	\$	179	
Income taxes	\$	28	\$	29	\$ 42	\$	43	

 $^{\left(1\right)}\,$  Refer to Note 2 for impact of new accounting policies.

# NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS

For the six-month period ended July 31, 2009

(Unaudited) (Tabular figures are in millions of U.S. dollars, unless otherwise indicated)

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Bombardier Inc. ("the Corporation") is incorporated under the laws of Canada and is a manufacturer of transportation equipment, including business and commercial aircraft and rail transportation equipment and systems, and is a provider of related services.

# 1. BASIS OF PRESENTATION

The interim consolidated financial statements are expressed in U.S. dollars and have been prepared in accordance with Canadian GAAP applicable to interim consolidated financial statements, and follow the same accounting policies and methods in their application as the most recent annual Consolidated Financial Statements, except for the changes in accounting policies described in Note 2 – Changes in accounting policies. In the opinion of Management, all adjustments necessary for a fair presentation are reflected in the interim consolidated financial statements. Such adjustments are of a normal and recurring nature. The interim consolidated financial statements should be read in conjunction with the audited Consolidated Financial Statements and notes thereto included in the Corporation's annual report for fiscal year 2009.

The results of operations for the interim periods are not necessarily indicative of the results of operations for the full fiscal year. The fourth quarter has historically been the strongest in terms of revenues and profitability.

Bombardier Inc. and its subsidiaries carry out their operations in two distinct segments, the aerospace segment ("BA") and the transportation segment ("BT"), each one characterized by a specific operating cycle; therefore, the consolidated balance sheets are unclassified. Most legal entities of BT use a December 31 fiscal year-end. As a result, the Corporation consolidates the operations of BT with a one-month lag with the remainder of its operations. To the extent that significant transactions or events occur during the one-month lag period, the Corporation's interim consolidated financial statements are adjusted accordingly.

# 2. CHANGES IN ACCOUNTING POLICIES

# Business combinations, consolidated financial statements and non-controlling interests

In January 2009, the AcSB released Section 1582 "Business combinations", Section 1601 "Consolidated financial statements" and Section 1602 "Non-controlling interests", which replace Section 1581 "Business combinations" and Section 1600 "Consolidated financial statements".

Section 1582 provides the Canadian equivalent to IFRS 3 "Business Combinations". The new recommendations require measuring business acquisitions at the fair value of the acquired business, including the measurement at fair value of items such as non-controlling interests and contingent payment considerations. Also, the previously unrecognized deferred tax assets related to the acquiree subsequent to the business combination are recognized in the consolidated statements of income rather than as a reduction in goodwill. In addition, business acquisition related costs are expensed as incurred.

The adoption of Section 1582 should have a material effect on the accounting for business combinations that occur subsequent to February 1, 2009. Past acquisitions are not restated.

Section 1601, together with Section 1602, replaces Section 1600. Section 1601 establishes standards for the preparation of consolidated financial statements and is aligned with the corresponding provisions of Section 1600.

Section 1602 is aligned with the corresponding provisions of IAS 27, "Consolidated and Separate Financial Statements" and establishes standards for accounting for non-controlling interests in a subsidiary subsequent to a business combination. Section 1602 introduces a number of changes, for example:

- in the consolidated balance sheets and consolidated statements of shareholders' equity, non-controlling interests are now presented as a separate component of shareholders' equity rather than as a liability;
- non-controlling interests are no longer recorded as a deduction of net income and total comprehensive income as a result of their presentation in equity;
- for the purpose of computing EPS, net income is attributed between the shareholders of Bombardier Inc. and the non-controlling interests based on their respective economic interests. The components of OCI are attributed following the same logic; and
- changes in non-controlling ownership interests not resulting in a loss of control are accounted for as equity transactions, with no gains and losses recorded in the consolidated statements of income.

The Corporation has elected to early adopt these sections, effective February 1, 2009, in order to more closely align itself with IFRS and mitigate the impact of adopting IFRS at the changeover date. In accordance with the transitional provisions, these sections have been applied prospectively, except for the presentation requirements for non-controlling interests, which must be applied retrospectively. The adoption of these sections did not have a significant impact on the Corporation's consolidated financial statements but gave rise to the above-mentioned reclassifications of non-controlling interests.

## Fair value measurements

In January 2009, the Emerging Issues Committee issued EIC-173 "Credit risk and the fair value of financial assets and financial liabilities", which requires that the fair value of financial instruments, including derivative financial instruments, take into account the counterparties' credit risks for assets and the Corporation's credit risk for liabilities. This interpretation must be applied retrospectively without restatement of prior years. The Corporation has adopted this interpretation effective February 1, 2008.

Accordingly, the Corporation has re-measured certain financial instruments carried at fair value as at February 1, 2008 to take such risks into account. The resulting adjustments were recorded to retained earnings, except for derivative financial instruments in a fair value hedging relationship for which the resulting adjustment was recorded to the carrying value of the hedged item, and for derivative financial instruments in a net investment hedging relationship for which the resulting adjustment was recorded in AOCI. Refer to the Corporation's fiscal year 2009 annual report for the quantitative effect of adopting this fair value measurement change in accounting policy as at February 1, 2008 and on the first semester of fiscal year 2009.

# 3. FUTURE CHANGES IN ACCOUNTING POLICIES

# IFRS

In February 2008, the AcSB confirmed that Canadian GAAP for publicly accountable entities will be converged with IFRS effective in calendar year 2011. IFRS uses a conceptual framework similar to Canadian GAAP, but there are significant differences in recognition, measurement and disclosures. In the period leading up to the changeover, the AcSB is expected to continue to issue accounting standards that are converged with IFRS, thus mitigating the impact of adopting IFRS at the changeover date.

First reporting under IFRS is required for the Corporation's interim and annual financial statements beginning on February 1, 2011. The Corporation has developed a plan anchored around four phases to convert its Consolidated Financial Statements to IFRS, as described in its fiscal year 2009 annual report. The Corporation has also set up IFRS dedicated teams at all levels of its organization.

The Corporation's IFRS project is progressing according to plan. The Corporation continues to monitor standards to be issued by the IASB, but it is difficult to predict the IFRS that will be effective at the end of the Corporation's first IFRS reporting period, as the IASB work plan anticipates the completion of several projects in calendar years 2010 and 2011. The Corporation also continues to provide training to key employees and to monitor the impact of the transition on its business practices, systems and internal controls over financial reporting. The Corporation will provide updates as further progress is achieved and conclusions are reached.

### 4. FINANCIAL INSTRUMENTS

The classification of financial instruments as HFT, AFS, L&R and other than HFT, as well as their carrying amounts and fair values, were as follows as at:

						J	uly 3	31, 2009						Janua	ry 3′	1, 2009
						Ca	rryin	g value						Car	ryin	g value
		HFT		AFS	Am	ortized cost <sup>(1)</sup>		Total <sup>(2)</sup>		HFT		AFS	An	nortized cost <sup>(1)</sup>		Total <sup>(2)</sup>
Financial assets				74.0		0001		Total				74 0		0001		rotar
Cash and cash equivalents	\$	2,804	\$	-	\$	-	\$	2,804	\$	3,470	\$	-	\$	-	\$	3,470
Invested collateral	•	760 <sup>(3)</sup>	•	-	•	-	•	760	Ŧ	777 <sup>(3)</sup>	+	-	Ŧ	-	Ŧ	777
Receivables		-		-		1,790 <sup>(4)</sup>		1,790		-		-		1,905 <sup>(4)</sup>		1,905
Aircraft financing		246 <sup>(3) (5)</sup>		-		102 <sup>(6)</sup>		348 <sup>(7)</sup>		240 <sup>(3) (5)</sup>		-		104 <sup>(6)</sup>		344 <sup>(7)</sup>
Derivative financial																
instruments		82 <sup>(8)</sup>		-		-		82		179 <sup>(8)</sup>		-		-		179
Other assets		311 <sup>(3) (9)</sup>		215 <sup>(10)</sup>		206 <sup>(11)</sup>		732		231 <sup>(3) (9)</sup>		203 <sup>(10)</sup>		160 <sup>(11)</sup>		594
	\$	4,203	\$	215	\$	2,098	\$	6,516	\$	4,897	\$	203	\$	2,169	\$	7,269
Financial liabilities																
Accounts payable and																
accrued liabilities	\$	185 <sup>(3) (12)</sup>		n/a	\$	3,914 <sup>(13)</sup>	\$	4,099	\$	192 <sup>(3) (12)</sup>		n/a	\$	3,675 <sup>(13)</sup>	\$	3,867
Long-term debt		-		n/a		4,210		4,210 <sup>(14)</sup>		-		n/a		3,952		3,952 <sup>(14)</sup>
Derivative financial																
instruments		57 <sup>(8)</sup>		n/a		-		57		163 <sup>(8)</sup>		n/a		-		163
	\$	242		n/a	\$	8,124	\$	8,366	\$	355		n/a	\$	7,627	\$	7,982

<sup>(1)</sup> Financial assets are classified as L&R and financial liabilities as other than HFT.

<sup>(2)</sup> Represents only the carrying value of financial assets and financial liabilities included in the corresponding balance sheet caption.

<sup>(3)</sup> The Corporation has chosen to designate these financial assets and financial liabilities as HFT under the fair value option.

<sup>(4)</sup> Represents trade receivables and certain other receivables.

<sup>(5)</sup> Represents certain commercial aircraft loans and lease receivables.

(6) Represents certain commercial aircraft loans and lease receivables, investment in financing structures and business aircraft loans.

<sup>(7)</sup> The fair value is \$341 million as at July 31, 2009 (\$335 million as at January 31, 2009).

<sup>(8)</sup> Represents derivative financial instruments not designated in a hedging relationship but that are economic hedges, and embedded derivatives accounted for separately.

(9) Includes investment in VIEs, certain investment in securities, the prepayment under an exchange agreement and servicing fees.

<sup>(10)</sup> Represents certain investment in securities.

<sup>(11)</sup> Includes restricted cash.

<sup>(12)</sup> Represents related liabilities in connection with the sale of commercial aircraft.

<sup>(13)</sup> Includes trade accounts payable, interest, as well as certain accrued liabilities and payroll-related liabilities.

<sup>(14)</sup> The fair value is \$3,603 million as at July 31, 2009 (\$2,965 million as at January 31, 2009).

n/a: Not applicable

The net gain (loss) on HFT financial instruments recognized in income was as follows:

	Three-mo en	onth perioded July				Six-month pe ended Ju	
	2009	2	800	2	2009		2008
Financial instruments measured at fair value							
Designated as HFT <sup>(1)</sup>	\$ 2	\$	2	\$	23	\$	(6)
Required to be classified as HFT <sup>(2) (3)</sup>	\$ 21	\$	(4)	\$	34	\$	31

(1) Excludes the interest income portion related to the prepayment under an exchange agreement and invested collateral of \$5 million and \$8 million respectively for the three- and six-month periods ended July 31, 2009 (\$18 million and \$30 million respectively for the three- and six-month periods ended July 31, 2008).

(2) Excludes the interest income portion related to cash and cash equivalents of \$7 million and \$18 million respectively for the three- and six-month periods ended July 31, 2009 (\$47 million and \$83 million respectively for the three- and six-month periods ended July 31, 2008).

(3) Includes a net gain of \$36 million and \$56 million in connection with economic hedges not designated in hedging relationships respectively for the three- and six-month periods ended July 31, 2009 (a net gain of \$11 million and \$19 million respectively for the three- and six-month periods ended July 31, 2009).

For the amounts of unrealized gains or losses on AFS financial assets recognized directly in OCI and the amounts removed from OCI and recognized in net income or net loss during the three- and six-month periods ended July 31, 2009 and 2008, if any, see the consolidated statements of comprehensive income.

#### Derivative and certain non-derivative financial instruments

The carrying amounts of all derivative financial instruments and certain non-derivative financial instruments in a hedge relationship were as follows:

			July 3	1, 2009		Ja	January 31, 20		
	Α	ssets		bilities	ŀ	Assets	Lia	bilities	
Derivative financial instruments designated									
as fair value hedges									
Interest-rate swap agreements	\$	181	\$	-	\$	169	\$	3	
Derivative financial instruments designated									
as cash flow hedges									
Forward foreign exchange contracts <sup>(1)(2)</sup>		278		355		278		1,018	
Derivative financial instruments designated									
as hedges of net investment									
Cross-currency interest-rate swap agreements		-		44		-		10	
Derivative financial instruments classified as HFT <sup>(3)</sup>									
Forward foreign exchange contracts		23		34		96		133	
Cross-currency interest-rate swap agreements		14		-		9		-	
Embedded derivative financial instruments:									
Foreign exchange		43		14		73		25	
Other		1		1		-		-	
Other		1		8		1		5	
		82		57		179		163	
Total derivative financial instruments	\$	541	\$	456	\$	626	\$	1,194	
Non-derivative financial instruments									
designated as hedges of net investment									
Long-term debt	\$	-	\$	2,152	\$	-	\$	908	
Intercompany loans		-		615		-		29	
Total non-derivative financial instruments									
designated in a hedge relationship	\$	-	\$	2,767	\$	-	\$	937	

(1) For the three- and six-month periods ended July 31, 2009, the component of the hedging item's gain or loss excluded from the assessment of effectiveness amounted to a net loss of \$2 million and a net gain of \$10 million (net loss of \$5 million and \$8 million for the three- and six-month periods ended July 31, 2008).

<sup>(2)</sup> The maximum length of time of the derivative financial instruments hedging the Corporation's exposure to the variability in future cash flows for anticipated transactions is 40 months.

<sup>(3)</sup> Held as economic hedges, except for embedded derivative financial instruments.

### 5. INVENTORIES

Inventories were as follows as at:

	July 3	1, 2009	January 3	31, 2009
Long-term contracts				
Costs incurred and recorded margins	\$	6,130	\$	4,503
Less: advances and progress billings		(4,362)		(3,308)
· • •		1,768		1,195
Aerospace programs		2,877		2,850
Finished products <sup>(1)</sup>		1,503		1,477
·	\$	6,148	\$	5,522

(1) Finished products include 16 new aircraft not associated with a firm order and 34 pre-owned aircraft, totalling \$433 million as at July 31, 2009 (19 new aircraft and 29 pre-owned aircraft, totalling \$448 million as at January 31, 2009).

The amount of inventories recognized as cost of sales was as follows:

	Three-m e	 periods July 31		Six-month periods ended July 31		
	2009	2008	2009		2008	
Long-term contracts	\$ 2,030	\$ 2,042	\$ 3,982	\$	4,237	
Aerospace programs	1,551	1,357	2,880		2,763	
Finished products	319 <sup>(1)</sup>	189	501 <sup>(1)</sup>		442	
·	\$ 3,900	\$ 3,588	\$ 7,363	\$	7,442	

<sup>(1)</sup> Includes \$20 million and \$53 million of write-down of inventories for the three- and six-month periods ended July 31, 2009 (\$8 million and \$15 million for the three- and six-month periods ended July 31, 2008, respectively).

## 6. OTHER ASSETS

Other assets were as follows as at:

	July 31, 2009	January 31, 2009
Investment in securities <sup>(1)</sup>	\$ 297	\$ 203
Prepaid expenses	249	257
Investment in VIEs	176	27
Restricted cash <sup>(2)</sup>	116	85
Deferred financing charges	91	65
Servicing fees	54	54
Investment in companies subject to significant influence <sup>(3)</sup>	33	30
Prepayment under an exchange agreement	-	150
Dther	119	78
	\$ 1,135	\$ 949

<sup>(1)</sup> Includes an amount of \$146 million held in an aircraft financing structure to support certain of its financing commitments as at July 31, 2009 (\$64 million as at January 31, 2009).

<sup>(2)</sup> Includes \$75 million related to consolidated VIEs as at July 31, 2009 (\$59 million as at January 31, 2009).

<sup>(3)</sup> The Corporation has pledged shares in investees subject to significant influence, with a carrying value of \$24 million as at July 31, 2009 (\$20 million as at January 31, 2009), including \$10 million of loans as at July 31, 2009 (\$8 million as at January 31, 2009), mostly related to BT.

# 7. CREDIT FACILITIES

#### Letter of credit facilities

The letter of credit facilities and their maturities were as follows as at:

	Amount mmitted	Letters	of credit issued	-		Maturity (fiscal year)
July 31, 2009						
BT facility	\$ 5,354 <sup>(1)</sup>	\$	4,575	\$	779	2014 <sup>(2)</sup>
BA facility	600		384		216	2012
PSG facility	600		330	available         (fis           \$         779           216           270           \$         1,265           \$         355           \$         355           \$         320	2010 <sup>(3)</sup>	
	\$ 6,554	\$	5,289	\$	1,265	
January 31, 2009						
BT facility	\$ 4,801 <sup>(1)</sup>	\$	4,446	\$	355	2014 <sup>(2)</sup>
Previous BA facility	840		655		185	2012 <sup>(4)</sup>
PSG facility	250		30		220	2010 <sup>(3)</sup>
	\$ 5,891	\$	5,131	\$	760	

<sup>(1)</sup> €3,750 million.

<sup>(2)</sup> In December 2011, the committed amount will be reduced to the notional amount of letters of credit outstanding at that time and will amortize thereafter as the outstanding letters of credit mature up to December 2013.

<sup>(3)</sup> The performance security guarantee facility ("PSG facility") is renewed and extended annually if mutually agreed. In December 2009, if the facility is not extended, the letters of credit issued under this facility will amortize over their maturity.

(4) In December 2009, the committed amount will be reduced to the notional amount of letters of credit outstanding at that time and will amortize thereafter as the outstanding letters of credit mature up to December 2011.

On June 30, 2009, a \$600-million facility agreement was negotiated with a syndicate of first-quality financial institutions, mainly North American-based, available for the issuance of letters of credit to support BA's operations as well as the general needs of the Corporation excluding BT, in replacement of the previous BA facility.

Under the BA and BT facilities, the Corporation must maintain certain financial covenants, including a requirement to maintain a minimum BT liquidity of €600 million at the end of each calendar quarter and a requirement to maintain a minimum BA liquidity of \$500 million at the end of each fiscal quarter. In addition, the Corporation must maintain €446 million (\$637 million) of invested collateral under the BT facility and \$121 million under the BA facility. These conditions were all met as at July 31, 2009.

In addition to the outstanding letters of credit shown in the above table, letters of credit of \$345 million were outstanding under various bilateral agreements as at July 31, 2009 (\$257 million as at January 31, 2009). One of these agreements is a €105-million (\$150 million) revolving facility, of which \$105 million was drawn as at July 31, 2009 (\$73 million as at January 31, 2009).

#### **Other facilities**

In the normal course of its business, BT has set up factoring facilities in Europe to which it can sell, without recourse, qualifying trade receivables. Trade receivables of \$232 million were outstanding under such facilities as at July 31, 2009, of which \$195 million were sold during the three-month period ended July 31, 2009.

In addition, BA has set up sale and leaseback facilities to which it can sell pre-owned business aircraft. An amount of \$103 million was outstanding under such facilities as at July 31, 2009, of which \$53 million was added during the three-month period ended July 31, 2009.

# 8. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities were as follows as at:

	July 31, 2009	January 31, 2009
Trade accounts payable	\$ 2,487	\$ 2,243
Accrued liabilities	1,162	1,048
Sales incentives <sup>(1)</sup>	1,010	1,001
Product warranties	981	931
Payroll-related liabilities	535	438
Income and other taxes	134	113
Provision for repurchase obligations	75	59
Severance and other involuntary termination costs	59	43
Interest payable	58	61
Other	929	985
	\$ 7,430	\$ 6,922

<sup>(1)</sup> Comprised of provision for credit and residual value guarantees and trade-in commitments, as well as other related provisions and liabilities in connection with the sale of aircraft (see Note 16 – Commitments and contingencies).

#### 9. SHARE-BASED PLANS

#### Share option plans

The number of options issued and outstanding to purchase Class B Shares (Subordinate Voting) has varied as follows:

	Three	-month periods ended July 31	Six-month periods ended July 31		
	2009	2008	2009	2008	
Balance at beginning of period	39,679,321	41,606,525	44,305,821	43,395,125	
Granted	2,614,000	6,010,000	2,624,000	6,010,000	
Exercised	-	(1,390,954)	-	(1,822,304)	
Cancelled	(587,500)	(272,750)	(1,087,750)	(1,390,000)	
Expired	(10,000)	(136,500)	(4,146,250)	(376,500)	
Balance at end of period	41,695,821	45,816,321	41,695,821	45,816,321	

The weighted-average grant date fair value was \$1.15 for the three- and six-month periods ended July 31, 2009 (\$3.13 for the three- and six-month periods ended July 31, 2008). The fair value of each option granted was determined using an option pricing model and the following weighted-average assumptions:

		onth periods ended July 31	Six-month periods ended July 31		
	2009	2008	2009	2008	
Risk-free interest rate	2.82%	3.58%	2.82%	3.58%	
Expected life	5 years	5 years	5 years	5 years	
Expected volatility in market price of shares	50.79%	48.04%	50.79%	48.04%	
Expected dividend yield	2.10%	1.66%	2.10%	1.66%	

A compensation expense of \$2 million and \$5 million respectively was recorded in the three- and six-month periods ended July 31, 2009 with respect to share option plans (\$4 million and \$7 million respectively in the three- and six-month periods ended July 31, 2008).

#### Performance share unit plan

The number of PSUs issued and outstanding has varied as follows:

	Three	-month periods ended July 31	Six-month periods ended July 31			
	2009	2008	2009	2008		
Balance at beginning of period	14,918,149	13,488,961	15,006,293	13,696,996		
Granted	6,914,074	5,588,000	6,924,074	5,634,000		
Exercised	(5,623,122)	(3,591,526)	(5,623,122)	(3,591,526)		
Cancelled	(108,606)	(217,660)	(206,750)	(471,695)		
Balance at end of period	16,100,495	15,267,775	16,100,495	15,267,775		

The PSUs granted in the three-month period ended July 31, 2009 vest on June 9, 2012, if certain financial performance targets are met. The conversion ratio for vested PSUs ranges from 70% to 150%. The actual conversion rate for the PSUs vested in the three-month period ended July 31, 2009 was 150%.

Compensation expense of \$9 million and \$17 million was recorded in the three- and six-month periods ended July 31, 2009 with respect to the PSUs plan (\$8 million and \$16 million in the three- and six-month periods ended July 31, 2008).

#### Deferred share unit plan

On June 3, 2009, the Board of Directors of the Corporation approved a DSU plan under which DSUs may be granted to senior officers ("beneficiaries"). The DSU plan is similar to the PSU plan, except that their exercise can only occur upon retirement or termination of employment.

The number of DSUs granted during the three- and six-month periods ended July 31, 2009 was 1,149,000.

### 10. ACCUMULATED OTHER COMPREHENSIVE INCOME

Changes in the AOCI were as follows for the three- and six-month periods ended July 31, 2009:

	AFS fina a	ancial ssets	 sh flow ledges	СТА	Total
Balance as at January 31, 2009	\$	(17)	\$ (455)	\$ (329)	\$ (801)
Change during the period		5	150 <sup>(1)</sup>	(6) <sup>(2)</sup>	149
Balance as at April 30, 2009		(12)	(305)	(335)	(652)
Change during the period		3	271 <sup>(1)</sup>	180 <sup>(2)</sup>	454
Balance as at July 31, 2009	\$	(9)	\$ (34)	\$ (155)	\$ (198)

<sup>(1)</sup> Excludes a loss of \$1 million attributable to non-controlling interests for the three- and six-month periods ended July 31, 2009.

(2) Excludes a loss of nil and \$3 million attributable to non-controlling interests for the three- and six-month periods ended July 31, 2009.

Changes in the AOCI were as follows for the three- and six-month periods ended July 31, 2008:

	AFS fina as	ncial sets	 h flow edges	СТА	Total
Balance as at January 31, 2008	\$	3	\$ 111	\$ 197	\$ 311
Change during the period		(2)	32	93 <sup>(1)</sup>	123
Balance as at April 30, 2008		1	143	290	434
Change during the period		(5)	(72)	11 <sup>(1)</sup>	(66)
Balance as at July 31, 2008	\$	(4)	\$ 71	\$ 301	\$ 368

<sup>(1)</sup> Excludes a loss of \$1 million and a gain of \$1 million attributable to non-controlling interests for the three- and six-month periods ended July 31, 2008.

## 11. OTHER INCOME

Other income was as follows:

	Thi	ree-mon end	th per ed Ju		Six-mor enc	nth pe led Ju	
		2009		2008	2009		2008
Net loss (gain) on financial instruments <sup>(1)</sup>	\$	(35)	\$	6	\$ (54)	\$	(16)
Severance and other involuntary termination costs		. ,			. ,		( )
(including changes in estimates)		1		4	35		7
Foreign exchange losses (gains)		(1)		(28)	11		(18)
Gain on disposal of property, plant and equipment		-		<b>`</b> (5)́	(10)		(17)
Settlement of claims		-		-	-		(28)
Loss related to disposal of businesses		-		-	-		23
Loss from equity accounted investees		-		2	-		2
Other		(1)		(2)	(1)		(2)
	\$	(36)	\$	(23)	\$ (19)	\$	(49)

(1) Net loss (gain) on certain financial instruments classified as HFT, including foreign exchange embedded derivatives and financing rate commitments.

### 12. FINANCING INCOME AND FINANCING EXPENSE

Financing income and financing expense were as follows:

	Thi	ree-mont ende	riods Ily 31	S	Six-mont ende	riods ıly 31
		2009	2008		2009	2008
Financing income						
Cash and cash equivalents	\$	(7)	\$ (47)	\$	(18)	\$ (83)
Loans and lease receivables – after effect of hedges		(8)	(12)		(16)	(21)
Net gain on financial instruments <sup>(1)</sup>		-	-		(11)	-
Invested collateral		(4)	(16)		(7)	(27)
Other		(4)	<b>(</b> 7)		(6)	(12)
	\$	(23)(2)	\$ (82)(2)	\$	(58) <sup>(2)</sup>	\$ (143)(2)
Financing expense						
Interest on long-term debt – after effect of hedges	\$	58	\$ 82	\$	113	\$ 161
Accretion expense on certain sales incentives		9	10		19	20
Net loss on financial instruments <sup>(1)</sup>		-	22		-	11
Other		5	4		8	8
	\$	72 <sup>(3)</sup>	\$ 118 <sup>(3)</sup>	\$	140 <sup>(3)</sup>	\$ 200 <sup>(3)</sup>

(1) Net loss (gain) on certain financial instruments required to be classified as HFT, including certain call options on long-term debt.

(2) Of which \$7 million and \$10 million represent the interest income calculated using the effective interest method for financial assets classified as L&R for the three- and six-month periods ended July 31, 2009, respectively (\$10 million and \$16 million for the three- and six-month periods ended July 31, 2008, respectively).

(3) Of which \$63 million and \$121 million represent the interest expense calculated using the effective interest method for financial liabilities classified as other than HFT for the three- and six-month periods ended July 31, 2009, respectively (\$85 million and \$168 million for the three- and six-month periods ended July 31, 2009, respectively (\$85 million and \$168 million for the three- and six-month periods ended July 31, 2009, respectively (\$85 million and \$168 million for the three- and six-month periods ended July 31, 2009, respectively (\$85 million and \$168 million for the three- and six-month periods ended July 31, 2008, respectively).

# 13. EARNINGS PER SHARE

Basic and diluted EPS were computed as follows:

		nth periods ded July 31		nth periods ded July 31
(Number of shares, stock options, PSUs and DSUs, in thousands)	2009	2008	2009	2008
Net income attributable to shareholders of Bombardier Inc.	\$ 198	\$ 251	\$ 354	\$ 477
Preferred share dividends, net of tax	(5)	(7)	(10)	(15)
Net income attributable to common shareholders of Bombardier Inc.	\$ 193	\$ 244	\$ 344	\$ 462
Weighted-average basic number of common shares outstanding Net effect of stock options, PSUs and DSUs	1,730,069 23,833	1,730,637 25,006	1,730,196 22,311	1,730,653 24,803
Weighted-average diluted number of common shares outstanding	1,753,902	1,755,643	1,752,507	1,755,456
EPS (in dollars): Basic	\$ 0.11	\$ 0.14	\$ 0.20	\$ 0.27
Diluted	\$ 0.11 \$ 0.11	\$ 0.14 \$ 0.14	\$ 0.20 \$ 0.20	\$ 0.27

The effect of the exercise of stock options, PSUs and DSUs was included in the calculation of diluted EPS in the above table, except for 31,888,650 and 34,289,325 stock options for the three- and six-month periods ended July 31, 2009 (23,769,375 and 24,488,857 for the three- and six-month periods ended July 31, 2008), respectively, since the average market value of the underlying shares was lower than the exercise price, or because the predetermined target market price thresholds for the Corporation's Class B Shares (Subordinate Voting) had not been met.

# 14. NET CHANGE IN NON-CASH BALANCES RELATED TO OPERATIONS

Net change in non-cash balances related to operations was as follows:

	Th		th periods ed July 31		nth periods ded July 31
		2009	2008	2009	2008
Receivables	\$	335	\$ (182)	\$ 206	\$ (266)
Aircraft financing		(5)	37	(16)	23
Inventories		(1)	(233)	(368)	(506)
Fractional ownership deferred costs		44	`(11)́	<b>`102</b> ´	(33)
Derivative financial instruments, net		(9)	154	(70)	`87 <sup>´</sup>
Accounts payable and accrued liabilities		(71)	(90)	(10)	149
Advances and progress billings in excess of related long-term		. ,		. ,	
contract costs		(222)	(230)	(418)	79
Advances on aerospace programs		(159)	289	(403)	474
Fractional ownership deferred revenues		<b>(62</b> )	10	(127)	47
Accrued benefit liabilities, net		<b>`(</b> 5)	1	<b>`</b> (1)	(42)
Other		(42)	(19)	(57)	(45)
	\$	(197)	\$ (274)	\$(1,162)	\$ (33)

# 15. EMPLOYEE FUTURE BENEFITS

The components of the benefit cost were as follows:

		e-month pe d July 31,		Three-m ended Ju	•	
	 ision lefits	-	Other nefits	ension enefits		Other nefits
Current service cost	\$ 43	\$	2	\$ 66	\$	3
Interest cost	91		4	102		6
Expected return on plan assets	(91)		-	(117)		-
Amortization of actuarial losses	15		2	17		5
Amortization of past service costs (credits)	1		(1)	2		(1)
Curtailment losses (gains)	2		(3)	2		-
	\$ 61	\$	4	\$ 72	\$	13

			-month po d July 31,		Six-m ended Ju	ionth p ily 31, 3	
	-	ision lefits		Other nefits	ension enefits		Other nefits
Current service cost	\$	83	\$	4	\$ 116	\$	6
Interest cost		174		9	199		11
Expected return on plan assets		(174)		-	(220)		-
Amortization of actuarial losses		26		5	30		10
Amortization of past service costs (credits)		3		(2)	2		(2)
Curtailment losses (gains)		2		(3)	2		-
	\$	114	\$	13	\$ 129	\$	25

### 16. COMMITMENTS AND CONTINGENCIES

The table below presents the maximum potential exposure for each major group of exposure, as at:

	July 3	31, 2009	January 3	31, 2009
Aircraft sales				
Credit	\$	1,532	\$	1,572
Residual value		2,538		2,606
Mutually exclusive exposure <sup>(1)</sup>		(909)		(954)
Total credit and residual value exposure	\$	3,161	\$	3,224
Trade-in commitments	\$	867	\$	1,095
Conditional repurchase obligations	\$	623	\$	698
Other				
Credit and residual value	\$	165	\$	150
Repurchase obligations	\$	155	\$	134
Performance guarantees	\$	54	\$	60

<sup>(1)</sup> Some of the RVGs can only be exercised once the credit guarantees have expired without exercise and, therefore, the guarantees must not be added together to calculate the combined maximum exposure for the Corporation.

Provisions for anticipated losses on credit guarantees and RVGs related to the sale of aircraft amounted to \$551 million as at July 31, 2009 (\$538 million as at January 31, 2009). In addition, related liabilities, which would be extinguished in the event of credit default by certain customers, amounted to \$185 million as at July 31, 2009 (\$190 million as at January 31, 2009).

#### Litigations

The Corporation is a defendant in certain legal proceedings currently pending before various courts in relation to product liability and contract disputes with customers and other third parties. The Corporation intends to vigorously defend its position in these matters.

While the Corporation cannot predict the final outcome of legal proceedings pending as at July 31, 2009, based on information currently available, management believes that the resolution of these legal proceedings will not have a material adverse effect on its financial position.

#### Other

In connection with the *CSeries* family of aircraft program, \$52 million and \$84 million of contingently repayable investments were received for the three- and six-month periods ended July 31, 2009. Of these amounts, \$12 million and \$37 million were recorded as a reduction of R&D expense for the three- and six-month periods ended July 31, 2009, with the remaining \$40 million and \$47 million recorded against intangible asset. As a result, investment tax credits were reduced by \$2 million and \$9 million for the three- and six-month periods ended July 31, 2009.

# 17. SEGMENT DISCLOSURE

The Corporation has two reportable segments: BA and BT. Each reportable segment offers different products and services and requires different technology and marketing strategies.

BA	BT
BA is a world leader in the design and manufacture of	BT is the global leader in the rail equipment and system
innovative aviation products and is a provider of related	manufacturing and a provider of related services, offering a
services. BA's aircraft portfolio includes a comprehensive	full range of passenger railcars, locomotives, light rail
line of business aircraft, commercial aircraft including	vehicles and automated people movers. It also provides
regional ists, turborrops and single aisle mainline ists and	bodies, clostric propulsion, control orguinment and
regional jets, turboprops and single-aisle mainline jets and	bogies, electric propulsion, control equipment and
amphibious aircraft. BA also offers aftermarket services as	maintenance services, as well as complete rail
well as fractional ownership and flight entitlement programs.	transportation systems and rail control solutions.

The accounting policies of the segments are the same as those described in the Corporation's annual report for the fiscal year ended January 31, 2009, except for changes in accounting policies described in Note 2 – Changes in accounting policies. Management assesses segment performance based on income before financing income, financing expense and income taxes. Corporate charges are allocated to segments mostly based on each segment's revenues.

Net segmented assets exclude cash and cash equivalents, invested collateral and deferred income taxes, and are net of accounts payable and accrued liabilities (excluding interest and income taxes payable), advances and progress billings in excess of related long-term contract costs, advances on aerospace programs, fractional ownership deferred revenues, accrued benefit liabilities and derivative financial instruments.

The tables containing the detailed segmented data are shown hereafter.

### 18. RECLASSIFICATIONS

Certain comparative figures have been reclassified to conform to the presentation adopted in the current period.

## 19. SUBSEQUENT EVENT

On September 1, 2009, the Corporation's Board of Directors approved a \$500-million two-year unsecured revolving credit facility with a syndicate of commercial banks and other institutions. This facility is available for the general working capital needs of the Corporation.

CSeries is a trademark of Bombardier Inc. or its subsidiaries.

SEGMENTED INFORMATION

		Bc	mbard	Bombardier Inc.								
INDUSTRY SEGMENTS			conso	consolidated				BA				ВТ
			Я	Restated <sup>(1)</sup>			ш	Restated <sup>(1)</sup>				Restated <sup>(1)</sup>
For the three-month periods ended July 31		2009		2008		2009		2008		2009		2008
Revenues												
Manufacturing	÷	3,742	Ŷ	3,755	÷	1,891	φ	2,049	÷	1,851	φ	1,706
Services		708		805		344		424		364		381
Other		496		372		164		43		332		329
		4,946		4,932		2,399		2,516		2,547		2,416
Cost of sales		4,155		3,996		2,045		1,968		2,110		2,028
Selling, general and administrative		362		404		147		184		215		220
Research and development		29		47		(4)		16		33		31
Other income		(36)		(23)		(36)		ı		•		(23)
Amortization		123		137		93		105		30		32
		4,633		4,561		2,245		2,273		2,388		2,288
Income before financing income and expense and income taxes	\$	313	\$	371	\$	154	\$	243	\$	159	\$	128
Additions to property, plant and equipment and intangible assets	÷	162	¢	126	⇔	118	¢	88	Ŷ	44	Ŷ	38

 $^{(1)}$  Refer to Note 2 for impact of new accounting policies.

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		ă	ombar	Bombardier Inc.								
INDUSTRY SEGMENTS			cons	consolidated				BA				ВТ
				Restated <sup>(1)</sup>				Restated <sup>(1)</sup>	~			Restated <sup>(1)</sup>
For the six-month periods ended July 31		2009		2008		2009		2008		2009		2008
Revenues												
Manufacturing	÷	7,252	θ	7,100	ŝ	3,754	θ	3,936	÷	3,498	ŝ	3,164
Services		1,372		1,642		673		844		669		798
Other		793		679		191		116		602		863
		9,417		9,721		4,618		4,896		4,799		4,825
Cost of sales		7,888		7,942		3,908		3,863		3,980		4,079
Selling, general and administrative		708		769		301		348		407		421
Research and development		49		87		(14)		30		63		57
Other expense (income)		(19)		(49)		(28)		(4)		6		(45)
Amortization		243		277		187		210		56		67
		8,869		9,026		4,354		4,447		4,515		4,579
Income before financing income and expense and income taxes	\$	548	\$	695	\$	264	÷	449	\$	284	\$	246
Additions to property, plant and equipment and intangible assets	\$	331	\$	229	\$	256	\$	159	\$	75	\$	70
		July 31	Jai	January 31		July 31	Ja	January 31		July 31	Jai	January 31
As at		2009		2009 <sup>(1)</sup>		2009		2009 <sup>(1)</sup>		2009		2009 <sup>(1)</sup>
Net segmented assets	↔	3,185	÷	1,230	÷	2,843	φ	1,296	÷	342	÷	(99)
Liabilities allocated to segments:												
Accounts payable and accrued liabilities <sup>(2)</sup>		7,293		6,791								
Advances and progress billings in excess												
of related long-term contract costs		1,913		2,072								
Advances on aerospace programs		2,588		2,991								
Fractional ownership deferred revenues		446		573								
Accrued benefit liabilities		1,088		992								
Derivative financial instruments		456		1,194								
Assets not allocated to segments:												
Cash and cash equivalents		2,804		3,470								
Invested collateral		760		777								
Deferred income taxes		1,091		1,216								
Total consolidated assets	÷	21,624	φ	21,306								

<sup>(1)</sup> Refer to Note 2 for impact of new accounting policies. <sup>(2)</sup> Excluding interest and income taxes payable amounting to \$58 million and \$79 million respectively as at July 31, 2009 (\$61 million and \$70 million as at January 31, 2009), which were not allocated to segments.