

## Reconciliation of segment to consolidated results

	Three-month periods ended June 30		Six-month periods ended June 30	
	2020	2019 <sup>(1)</sup>	2020	2019 <sup>(1)</sup>
<b>Revenues</b>				
Aviation	\$ 1,223	\$ 2,120	\$ 2,746	\$ 3,530
Transportation	1,479	2,194	3,648	4,301
Corporate and Others	—	—	(1)	(1)
	\$ 2,702	\$ 4,314	\$ 6,393	\$ 7,830
<b>Adjusted EBIT<sup>(2)</sup></b>				
Aviation	\$ (20)	\$ 151	\$ 5	\$ 295
Transportation	(383)	111	(332)	194
Corporate and Others <sup>(3)</sup>	(24)	(56)	(40)	(112)
	\$ (427)	\$ 206	\$ (367)	\$ 377
<b>Special Items</b>				
Aviation	\$ (462)	\$ (189)	\$ (444)	\$ (709)
Transportation	(6)	24	(6)	24
Corporate and Others	15	—	(99)	7
	\$ (453)	\$ (165)	\$ (549)	\$ (678)
<b>EBIT</b>				
Aviation	\$ 442	\$ 340	\$ 449	\$ 1,004
Transportation	(377)	87	(326)	170
Corporate and Others <sup>(3)</sup>	(39)	(56)	59	(119)
	\$ 26	\$ 371	\$ 182	\$ 1,055

## Reconciliation of adjusted EBITDA to EBIT

	Three-month periods ended June 30		Six-month periods ended June 30	
	2020	2019	2020	2019
<b>EBIT</b>	\$ 26	\$ 371	\$ 182	\$ 1,055
Amortization	108	106	219	197
Impairment charges (reversals) on PP&E and intangible assets <sup>(4)</sup>	8	(4)	19	(4)
Special items excluding impairment charges (reversals) on PP&E and intangible assets <sup>(4)</sup>	(461)	(161)	(568)	(670)
<b>Adjusted EBITDA</b>	\$ (319)	\$ 312	\$ (148)	\$ 578

<sup>(1)</sup> Comparative figures are restated as a result of the formation of Bombardier Aviation, our new reportable segment announced during the second quarter of 2019.

<sup>(2)</sup> Non-GAAP financial measure. Refer to the Non-GAAP financial measures section for a definition of this metric.

<sup>(3)</sup> Includes share of income (loss) from ACLP of \$(9) million for the second quarter of 2019 and \$3 million and \$(8) million for the first half of 2020 and 2019, respectively. On February 12, 2020, Bombardier transferred its remaining interest in ACLP to Airbus and the Government of Québec.

<sup>(4)</sup> Refer to the Consolidated results of operations section for details regarding special items.

### Reconciliation of adjusted net loss to net loss and computation of adjusted EPS

	Three-month periods ended June 30			
	2020		2019	
	(per share)		(per share)	
<b>Net loss</b>	\$	(223)	\$	(36)
Adjustments to EBIT related to special items <sup>(1)</sup>		(453)	\$ (0.19)	(165) \$ (0.07)
Adjustments to net financing expense related to:				
Net change in provisions arising from changes in interest rates and net loss (gain) on certain financial instruments		(15)	(0.01)	29 0.01
Accretion on net retirement benefit obligations		16	0.01	15 0.01
Loss on repurchase of long-term debt <sup>(1)</sup>		—	—	4 —
Tax impact of special <sup>(1)</sup> and other adjusting items		44	0.02	106 0.05
<b>Adjusted net loss</b>		(631)		(47)
Net income attributable to NCI		(75)		(47)
Preferred share dividends, including taxes		(7)		(7)
<b>Adjusted net loss attributable to equity holders of Bombardier Inc.</b>	\$	(713)	\$	(101)
Weighted-average diluted number of common shares (in thousands)		2,402,633		2,375,581
<b>Adjusted EPS (in dollars)</b>	\$	(0.30)	\$	(0.04)

### Reconciliation of adjusted net loss to net income (loss) and computation of adjusted EPS

	Six-month periods ended June 30			
	2020		2019	
	(per share)		(per share)	
<b>Net income (loss)</b>	\$	(423)	\$	203
Adjustments to EBIT related to special items <sup>(1)</sup>		(549)	\$ (0.22)	(678) \$ (0.29)
Adjustments to net financing expense related to:				
Net change in provisions arising from changes in interest rates and net gain on certain financial instruments		86	0.04	(50) (0.02)
Accretion on net retirement benefit obligations		33	0.01	33 0.01
Loss on repurchase of long-term debt <sup>(1)</sup>		—	—	84 0.04
Tax impact of special <sup>(1)</sup> and other adjusting items		53	0.02	239 0.10
<b>Adjusted net loss</b>		(800)		(169)
Net income attributable to NCI		(133)		(91)
Preferred share dividends, including taxes		(13)		(14)
<b>Adjusted net loss attributable to equity holders of Bombardier Inc.</b>	\$	(946)	\$	(274)
Weighted-average diluted number of common shares (in thousands)		2,400,939		2,375,223
<b>Adjusted EPS (in dollars)</b>	\$	(0.39)	\$	(0.12)

### Reconciliation of adjusted EPS to diluted EPS (in dollars)

	Three-month periods ended June 30		
	2020		2019
	(per share)		
<b>Diluted EPS</b>	\$	(0.13)	\$ (0.04)
Impact of special <sup>(1)</sup> and other adjusting items		(0.17)	—
<b>Adjusted EPS</b>	\$	(0.30)	\$ (0.04)

### Reconciliation of adjusted EPS to diluted EPS (in dollars)

	Six-month periods ended June 30		
	2020		2019
	(per share)		
<b>Diluted EPS</b>	\$	(0.24)	\$ 0.04
Impact of special <sup>(1)</sup> and other adjusting items		(0.15)	(0.16)
<b>Adjusted EPS</b>	\$	(0.39)	\$ (0.12)

<sup>(1)</sup> Refer to the Consolidated results of operations section for details regarding special items.

## Reconciliation of free cash flow usage to cash flows from operating activities

	Three-month periods ended June 30		Six-month periods ended June 30	
	2020	2019	2020	2019
<b>Cash flows from operating activities</b>	\$ (957)	\$ (289)	\$ (2,500)	\$ (1,196)
Net additions to PP&E and intangible assets	(79)	(140)	(178)	(277)
<b>Free cash flow usage</b>	<b>\$ (1,036)</b>	<b>\$ (429)</b>	<b>\$ (2,678)</b>	<b>\$ (1,473)</b>

(1) Refer to the Consolidated results of operations section for details regarding special items.