

## Reconciliation of adjusted net loss to net loss and computation of adjusted EPS<sup>(1)</sup>

	Six-month periods ended June 30			
	2022		2021	
	(per share)		(per share)	
<b>Net loss</b>	\$	(396)	\$	(112)
Adjustments to EBIT related to special items <sup>(2)</sup>		(10)	\$ (0.11)	6
Adjustments to net financing expense related to:				
Net loss (gain) on certain financial instruments		286	3.01	(407)
Accretion on net retirement benefit obligations		15	0.16	20
Loss (gain) on repayment of long-term debt <sup>(2)</sup>		(3)	(0.03)	183
<b>Adjusted net loss</b>		(108)		(310)
Preferred share dividends, including taxes		(14)		(14)
<b>Adjusted net loss attributable to equity holders of Bombardier Inc.</b>	\$	(122)	\$	(324)
Weighted-average diluted number of common shares (in thousands) <sup>(3)</sup>		94,968		96,850
<b>Adjusted EPS (in dollars)<sup>(3)</sup></b>	\$	(1.28)	\$	(3.35)

## Reconciliation of adjusted EPS to diluted EPS (in dollars)<sup>(1)</sup>

	Six-month periods ended June 30	
	2022	2021
<b>Diluted EPS<sup>(3)</sup></b>	\$	(4.31)
Impact of special <sup>(2)</sup> and other adjusting items <sup>(3)</sup>		3.03
<b>Adjusted EPS<sup>(3)</sup></b>	\$	(1.28)

<sup>(4)</sup> Includes continuing operations only.

<sup>(5)</sup> Refer to the Consolidated results of operations section for details regarding special items.

<sup>(6)</sup> As of June 13, 2022, Bombardier proceeded with a share consolidation of the Corporation's Class A shares and Class B shares (subordinate voting) at a consolidation ratio of 25-for-1. As a result, the comparative periods have been retroactively restated to reflect the share consolidation.

## Reconciliation of free cash flow (usage) to cash flows from operating activities

	Three-month periods ended June 30		Six-month periods ended June 30	
	2022	2021	2022	2021
<b>Cash flows from operating activities - continuing operations</b>	\$	422	\$	155
Net additions to PP&E and intangible assets		(81)		(64)
<b>Free cash flow (usage) from continuing operations</b>	\$	341	\$	91
			\$	639
			\$	(217)
				(125)
				(97)
				(314)

## Reconciliation of adjusted liquidity to cash and cash equivalents

As at	June 30, 2022		December 31, 2021	
<b>Cash and cash equivalents</b>	\$	1,394	\$	1,675
Certain restricted cash supporting various bank guarantees		410		429
<b>Adjusted liquidity</b>	\$	1,804	\$	2,104

## **FORWARD-LOOKING STATEMENTS**

This press release includes forward-looking statements, which may involve, but are not limited to: statements with respect to our objectives, anticipations and outlook or guidance in respect of various financial and global metrics and sources of contribution thereto, targets, goals, priorities, market and strategies, financial position, financial performance, market position, capabilities, competitive strengths, credit ratings, beliefs, prospects, plans, expectations, anticipations, estimates and intentions; general economic and business outlook, prospects and trends of an industry; customer value; expected demand for products and services; growth strategy; product development, including projected design, characteristics, capacity or performance; expected or scheduled entry-into-service of products and services, orders, deliveries, testing, lead times, certifications and execution of orders in general; competitive position; expectations regarding revenue and backlog mix; the expected impact of the legislative and regulatory environment and legal proceedings; strength of capital profile and balance sheet, creditworthiness, available liquidities and capital resources, expected financial requirements, and ongoing review of strategic and financial alternatives; the introduction of productivity enhancements, operational efficiencies, cost reduction and restructuring initiatives, and anticipated costs, intended benefits and timing thereof; the anticipated business transition to growth cycle and cash generation; expectations, objectives and strategies regarding debt repayment, refinancing of maturities and interest cost reduction; compliance with restrictive debt covenants; expectations regarding the declaration and payment of dividends on our preferred shares; intentions and objectives for our programs, assets and operations; expectations regarding the availability of government assistance programs; the impact of both the ongoing COVID-19 pandemic and the ongoing military conflict between Ukraine and Russia on the foregoing and the effectiveness of plans and measures we have implemented in response thereto; and expectations regarding the strength of the market and economic recovery in the aftermath of the COVID-19 pandemic.

Forward-looking statements can generally be identified by the use of forward-looking terminology such as “may”, “will”, “shall”, “can”, “expect”, “estimate”, “intend”, “anticipate”, “plan”, “foresee”, “believe”, “continue”, “maintain” or “align”, the negative of these terms, variations of them or similar terminology. Forward-looking statements are presented for the purpose of assisting investors and others in understanding certain key elements of our current objectives, strategic priorities, expectations, outlook and plans, and in obtaining a better understanding of our business and anticipated operating environment. Readers are cautioned that such information may not be appropriate for other purposes.

By their nature, forward-looking statements require management to make assumptions and are subject to important known and unknown risks and uncertainties, which may cause our actual results in future periods to differ materially from forecast results set forth in forward-looking statements. While management considers these assumptions to be reasonable and appropriate based on information currently available, there is risk that they may not be accurate. The assumptions underlying the forward-looking statements made in this press release include the following material assumptions: growth of the business aviation market and the Corporation’s share of such market; proper identification of recurring cost savings and executing on our cost reduction plan; optimization of our real estate portfolio, including through the sale or other transaction in respect of real estate assets on favorable terms; and access to working capital facilities on market terms. For additional information, including with respect to other assumptions underlying the forward-looking statements made in this press release, refer to the Forward-looking statements - Assumptions section in the MD&A of our financial report for the fiscal year ended December 31, 2021. Given the impact of the changing circumstances surrounding both the ongoing COVID-19 pandemic and the ongoing military conflict between Ukraine and Russia, including because of the emergence of COVID-19 variants and the imposition of financial and economic sanctions and export control limitations, and the related response from the Corporation, governments (federal, provincial and municipal, both domestic, foreign and multinational inter-governmental organizations), regulatory authorities, businesses, suppliers, customers, counterparties and third-party service providers, there is inherently more uncertainty associated with the Corporation’s assumptions as compared to prior periods.

Certain factors that could cause actual results to differ materially from those anticipated in the forward-looking statements include, but are not limited to: risks associated with general economic conditions, risks associated with our business environment (such as risks associated with the financial condition of business aircraft customers; trade policy; financial and economic sanctions and export control limitations; increased competition; political instability; global climate change; and force majeure events); operational risks (such as risks related to developing new products and services; development of new business; order backlog; the certification of products and services; the execution of orders; pressures on cash flows and capital expenditures based on seasonality and cyclicity; execution of our strategy, productivity enhancements, operational efficiencies, restructuring and cost reduction initiatives; doing business with partners; product performance warranty and casualty claim losses; regulatory and legal proceedings; environmental, health and safety risks; dependence on certain customers, contracts and suppliers; supply chain risks; human resources including the global availability of a skilled workforce; reliance on information systems; reliance on and protection of intellectual property rights; reputation risks; risk management; tax matters; and adequacy of insurance coverage), financing risks (such as risks related to liquidity and access to capital markets; retirement benefit plan risk; exposure to credit risk; substantial debt and interest payment requirements; restrictive debt covenants; reliance on debt management and interest cost reduction strategies; and reliance on government support); market risks (such as foreign currency fluctuations; changing interest rates; increases in commodity prices; and inflation rate fluctuations); technology, privacy, cyber security and reputational risks; and other unforeseen adverse events.